

For LC Review (w/ initial EPA Comments addressed)

Albemarle - Pamlico

National Estuary Partnership



DRAFT

Comprehensive Conservation and Management Plan

2025 – 2030

A Collaborative Strategy

*for the Protection, Restoration, and Management of the
Albemarle-Pamlico Estuarine Ecosystem*

4 December 2024

Albemarle-Pamlico National Estuary Partnership

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Mission

To understand, protect and restore the significant resources of the Albemarle-Pamlico estuarine system

Acknowledgments

The Staff and the Management Conference for the Albemarle-Pamlico National Estuary Partnership extend their sincere appreciation to the organizations, businesses, agencies, and many individuals who contributed to the production of this plan. Such dedication to engaging partners in the understanding, protection, and restoration of the Albemarle-Pamlico ecosystem will continue to make our combined collaborative efforts a success.

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This document is intended to be consistent with Section 320 of the *Federal Water Pollution Control Act Amendments of 1987* (Clean Water Act), 33 USC § 1330, § 320, as well as amendments under the *Protect and Restore America's Estuaries Act*, (2021, Public Law 116–33). It adheres to the regulatory frameworks established by these laws to safeguard water quality and promote the restoration and protection of ecosystems in the Albemarle-Pamlico Watershed.

The contents of this document do not necessarily reflect the views and policies of EPA, NCDEQ, the State of North Carolina or the Commonwealth of Virginia, or specific partners.

During the planning process, APNEP collaborated with regional partners essential for implementing its recommended actions and referenced numerous partner plans. This collaboration with key partners necessitated the use of acronyms in this document. State agencies are identified by the prefixes NC and V, while federal agencies and other organizations are referred to by their well-known acronyms. For convenience, a table of acronyms and abbreviations is provided at the end of this document along with a glossary of terms and definitions.

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EXECUTIVE SUMMARY

A Strategic Plan

A Comprehensive Conservation and Management Plan (CCMP) is a strategic document developed by each of the 28 National Estuary Programs under the US Environmental Protection Agency's National Estuary Program (NEP) established under the federal Clean Water Act (CWA). A CCMP outlines priorities for activities, research, and funding to protect and restore congressionally designated estuaries of national significance and their watersheds. It serves as a blueprint to guide future decisions and addresses a wide range of environmental issues, such as water quality, habitat protection and restoration. Each CCMP is based on a scientific assessment of the estuary and is developed with input from a broad coalition of stakeholders, including community members. It is essentially an action plan for maintaining and improving the health of these vital ecosystems.

This document revises and updates the 2012 CCMP developed by staff under the direction of the Management Conference and regional partners to provide targeted guidance for the Albemarle-Pamlico National Estuary Partnership (APNEP) in understanding, protecting, and restoring the Albemarle-Pamlico estuarine system. The update builds upon the previous version and covers a shorter management horizon from 2025-2030. While minor changes were made to the narrative body of the document, substantive changes were made to the actions and objectives in the CCMP Action Plan section. Details on the process that guided the changes in this update can be found in Appendix I.

This CCMP documents the efforts of the Management Conference of APNEP to characterize priority issues in the estuaries and supporting watersheds, to list and describe actions to address those problems, and to identify partners and entities to implement those actions. The CCMP is crafted to meet the specific and often unique needs within our watershed and provide a guide for governments, businesses, non-governmental organizations, and everyday citizens in the stewardship of the Albemarle-Pamlico estuarine system. The CCMP aims to sustain these vital resources and ecosystem functions for future generations.

This CCMP update aligns with the EPA's NEP Funding Guidance (2020-2024), for all NEPs and continues to support goals introduced in the 2012 CCMP. Our strategy utilizes an ecosystem-based management (EBM) perspective and its adaptive management framework. This allows for consideration of both human and natural systems collectively in natural resource management. We also prioritize meaningful engagement with citizens to identify effective environmental management and policy solutions.

The actions in the CCMP have been informed by the current state of the science in consideration of climate stressors that affect the estuary such as warming waters,

recurring extreme weather events, and sea level rise. Some actions address climate change directly, and others incorporate knowledge of the climate stressors into their implementation. All CCMP objectives and actions, including those carried over from the 2012 CCMP, were assessed (2019) for their vulnerability to potential climate impacts and found to have low risk to implementation.

As a National Estuary Program, CCMP implementation relies on collaborative partnerships and leveraged resources in environmental and natural resource management, sustainability, and resilience across the region. Many CCMP objectives and actions depend on the involvement of key governmental, academic, non-governmental organizations, and other partners. The success of the partnership is contingent on maintaining and expanding these relationships.

During the development of this updated CCMP, a comprehensive review of nearly 50 conservation-oriented plans and initiatives in the region helped refine the 2012 CCMP to ensure consistency and compatibility with shared goals and objectives for protection of the region. Key initiatives include the Currituck Sound Coalition Marsh Conservation Plan, NC Coastal Habitat Protection Plan, NC Aquatic Nuisance Species Management Plan, NC Natural and Working Lands Action Plan, NC Climate Risk and Resiliency Plan, NC & VA Wildlife Action Plans, VA Coastal Master Plan, resources developed by the NC and VA Natural Heritage Programs, VA Healthy Waters Initiative, and watershed planning efforts from the NC Division of Water Resources and the NC Division of Mitigation Service. This is not an exhaustive list, and APNEP strives to identify where gaps can be filled, avoid duplication of effort, and support partner led initiatives.

Since the adoption of APNEP's original CCMP in 1994, many scientific and management developments have occurred. With this updated plan, APNEP continues its citizen-driven ecosystem-based management approach to achieving its mission. Unlike many areas of the country, this region has made significant strides in integrating environmental information into its protection efforts. However, more work remains. Within our citizen-driven adaptive EBM framework, it's crucial to regularly review and identify actions and policies that will guide the Partnership's management of the watershed over the next five years.

APNEP staff are currently facilitating a stakeholder-driven initiative to develop a strategy for monitoring the ecosystem health and status of the Albemarle-Pamlico region. This initiative is driven by the members of APNEP's Monitoring and Assessment Teams, who represent diverse governmental, academic, and non-governmental organizations in the region. These groups are working to expand APNEP's ecosystem indicators that will be monitored and analyzed to produce an overall assessment of the health of the estuarine system.

This ecosystem assessment process will allow APNEP and our partners to better understand how our efforts to protect and restore the system are impacting the estuary, and to adapt our priorities and focus accordingly. The last full ecosystem assessment was published in 2012 and analyzed a range of biotic and abiotic components of the estuarine system.

While this updated CCMP continues to support EBM practices, the Partnership has adopted several focus areas and activities to guide CCMP implementation to maximize APNEP's limited resources and large geographic area. As such, APNEP will focus on these themes for the next five years:

- Water Quality,
- Submerged Aquatic Vegetation,
- Wetlands,
- Oyster Habitats, and
- Community Resilience.

The CCMP remains organized by asking and then answering the following four basic questions:

- 1) What is a healthy Albemarle-Pamlico estuarine system?
- 2) What is the current condition of the system?
- 3) What are the most significant challenges facing the system over the next five years? and
- 4) What actions should be implemented to best achieve a healthy estuarine system?

The three overarching goals established in 2012 remain to support achievement of the APNEP mission:

- Goal 1:** A region where human communities are sustained by a functioning ecosystem
- Goal 2:** A region where aquatic, wetland, and upland habitats support viable populations of native species
- Goal 3:** A region where water quantity and quality maintain ecological integrity

The goals, outcomes, objectives, and actions build upon the 2012 CCMP, which was carefully crafted through a systems-based analysis of the regional ecosystem with input from the Management Conference and partners. The core of this updated CCMP lies in an updated Action Plan (see Question 4). This update included a review of the status of the 2012 CCMP's objectives and actions, and conversations with many partners. Facilitated workshops were held with the Leadership Council and Management Conference members to refine the CCMP from 2020 through 2024.

FY22-FY27 Bipartisan Infrastructure Law Work Plan & Budget

Implementation of this updated CCMP will be supported by additional funding provided under a cooperative agreement and grants from the EPA under the Infrastructure Investment and Jobs Act, which was passed by Congress in November of 2021. This Act, also known as the Bipartisan Infrastructure Law (BIL), is designed to be a significant investment in the nation's infrastructure and resilience.

The BIL references EPA's underlying authority under Section 320 of the CWA to fund the implementation of the National Estuary Programs' (NEPs) CCMPs. As with annual appropriations distributed to NEPs to implement CWA §320, the funds distributed under the BIL must be directed to implement a management conference and approved CCMP and work plan. The BIL funding was allocated to the NEPs to accelerate and more extensively implement CCMPs. The significant and multi-year expansion of funds through the BIL provides an opportunity for NEPs to execute long-term projects within the communities they serve, leverage additional resources, and work with their management conferences and other key stakeholders to advance a wide range of projects identified in CCMPs. The BIL funding is available to the NEPs until fully expended and will be distributed over five years.

APNEP's long-term strategy for these funds and associated Equity Strategy were approved by the EPA in 2023. The Leadership Council identified priority actions for BIL implementation, which are noted in this 2025 CCMP update below and identified in the BIL FY22-27 Workplan and Budget, which will be updated annually until funds are fully expended.

What's New in this Updated CCMP?

Significant effort was made to refine and streamline the objectives and actions in the CCMP. See Planning Process and the CCMP Update and the Index of Actions in Appendix I for more detail. Highlights are noted below:

- Mission statement was revised in October 2024: Changed "identify" to "understand".
- Actions in the 2012 CCMP were organized under five categories: Identify, Protect, Restore, Engage, and Monitor. The categories, Protect and Restore have been combined into one theme (Protect & Restore) in this update.
- The total number of CCMP Objectives was reduced from 12 to 11.
- The total number of CCMP Actions was reduced from 58 to 32.
- 1 new CCMP Action was developed.
- Several existing Actions were consolidated or moved to different categories that more accurately represent updated implementation strategies. See Planning Process and the CCMP Update and the Index of Actions in Appendix I.
- 18 Actions from the 2012 CCMP have been completed (eliminated) or retired due to being completed or partner is implementing.

- 9 BIL Priority Actions have been identified by the Leadership Council. These are identified under each relevant action.

INTRODUCTION

The System

The Albemarle-Pamlico watershed spans over 31,000 square miles, with a management area of 23,803 square miles (76% of the total basin), excluding parts of the Roanoke and White Oak basins. It is the largest unit in the National Estuary Program and encompasses two million acres of estuarine waters and 10,000 miles of streams and rivers (Figure 1). Its headwaters extend from the Appalachian Mountains of Virginia to the North Carolina piedmont, encompassing wetlands, forests, farms, and cities downstream to the estuary and the ocean.

The Albemarle-Pamlico estuarine system comprises nine major bodies of relatively shallow water known as "sounds" in coastal North Carolina and Virginia. The two largest, Albemarle Sound and Pamlico Sound, are complemented by smaller yet significant waterbodies: Back Sound, Bogue Sound, Croatan Sound, Currituck Sound, Core Sound, Roanoke Sound, and Back Bay.

The sounds also support both North Carolina's commercial and non-commercial fishing industries. Beyond these visible benefits, the sounds provide essential services. Coastal wetlands filter water and buffer against storms, while submerged aquatic vegetation offers habitat for fish and shellfish, produces oxygen, and removes excess nutrients. Oysters, clams, and other shellfish filter the water before reaching tables across the state, and the brackish waters once supported extensive runs of shad and herring. Overall, the sounds contribute billions of dollars in economic activity and natural services each year.

However, the Albemarle-Pamlico region is particularly susceptible to environmental degradation and vulnerable to impacts associated with reoccurring extreme weather and from a variety of climate and human stressors. To safeguard the estuarine system for future generations, it is essential to protect and restore the entire ecosystem - its water, air, land, and communities.

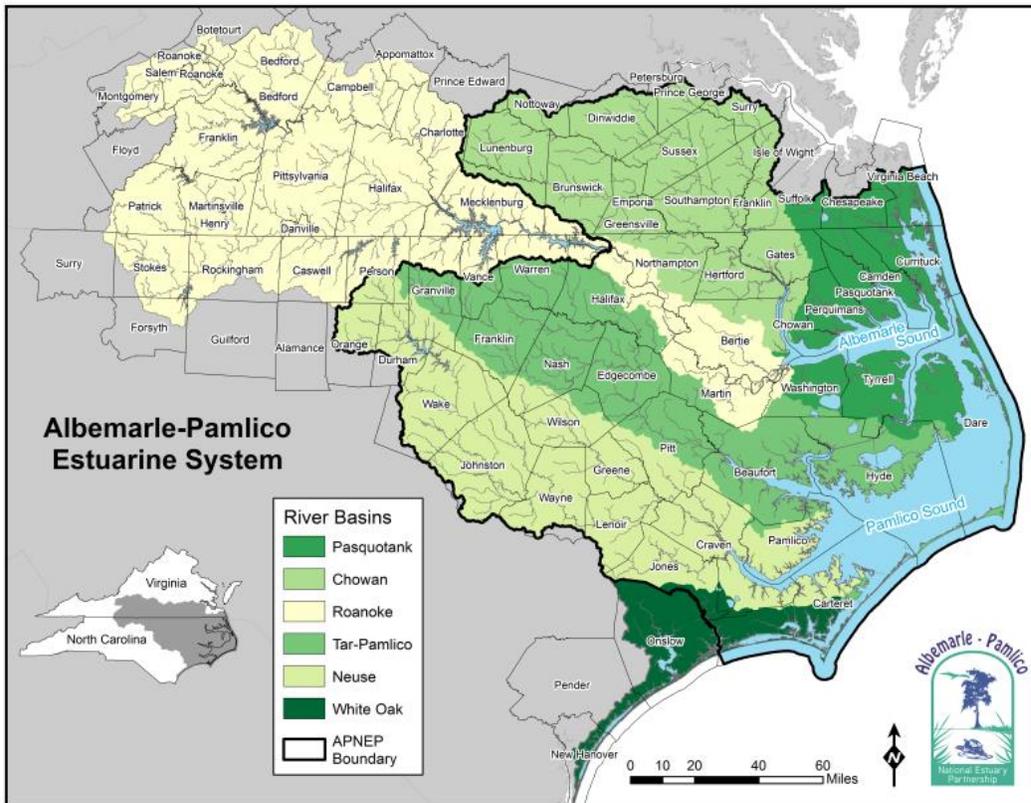


Figure 1: River basins and sounds of the Albemarle-Pamlico estuarine system.

History

Archaeological evidence indicates that Indigenous peoples have been living in the Albemarle-Pamlico region for over 15,000 years. Before the first settler ships arrived on this continent, the area was home to three Indigenous Language Groups: the Iroquoian, Algonquian, and Siouan families. The APNEP region and the Coastal Plain more generally supported large and diverse Indigenous populations who farmed, hunted, fished, traded, and lived throughout the region. Indigenous communities are not static, and major disruptions connected to colonization prompted communities to forge and re-forge political identities and allegiances over time. Indigenous communities today may descend from a single group that existed at first contact with Europeans, or they may be amalgamations of groups who survived war, disease, and colonial violence centuries ago. Indigenous peoples inhabiting areas of what is now the Virginia and North Carolina coast were hosts to the first English-speaking explorers and settlers.

The APNEP region in present-day Virginia and North Carolina comprises shared homelands for large Indigenous populations (more than 150,000 people) that still live in these two states today. Several large tribal communities are presently based in each state, and these Tribes represent the full spectrum of recognition statuses. Some Tribes

with ties to the APNEP region have full federal recognition, some are recognized by states, and some tribal communities have no state or federal recognition.

More information regarding present day and ancestral Tribal communities with ties to the region can be found through APNEP's Tribal Coastal Resilience Connections (TCRC) Phase I Report. This is an ongoing initiative co-led by APNEP in partnership with Tribal liaisons, organizations, and researchers which seeks to build capacity to support Tribal communities in the Albemarle-Pamlico region while considering climate risk and resilience into planning and community engagement processes.

The Albemarle-Pamlico National Estuary Partnership

Overview

APNEP is dedicated to understanding, protecting, and restoring the Albemarle-Pamlico estuarine system. This mission is supported by its Management Conference, advisory committees, and strong regional partnerships. Together, they implement the CCMP using a citizen-driven adaptive management approach within the Ecosystem-Based Management (EBM) framework. EBM considers both human and natural systems, incorporates adaptive management, and prioritizes meaningful engagement to develop environmental solutions. With this updated plan, APNEP continues to build on EBM principles to advance its mission as outlined in the 2012 CCMP.

APNEP is a cooperative effort hosted by the NC Department of Environmental Quality in partnership with the Virginia Secretary of Natural Resources. Direct financial support is primarily provided by the EPA and the State of North Carolina. Currently, North Carolina Governor's Executive Order #250 (February 18, 2022) provides the Management Conference advisory structure consisting of a Leadership Council and two advisory committees (Science and Technical, and Citizen).

APNEP's Leadership Council and advisory committees (Figure 2) provide active participation and support to the Partnership on the implementation of measures to understand, protect and restore the region's significant resources. These Management Conference bodies represent a diverse cross-section of governmental, societal, economic, educational, and scientific interests. These members also act as ambassadors for APNEP within their own positions, interest groups, and agencies. With their guidance and support, APNEP collaborates with dozens of agencies and organizations to further understand and manage the significant resources of the region.

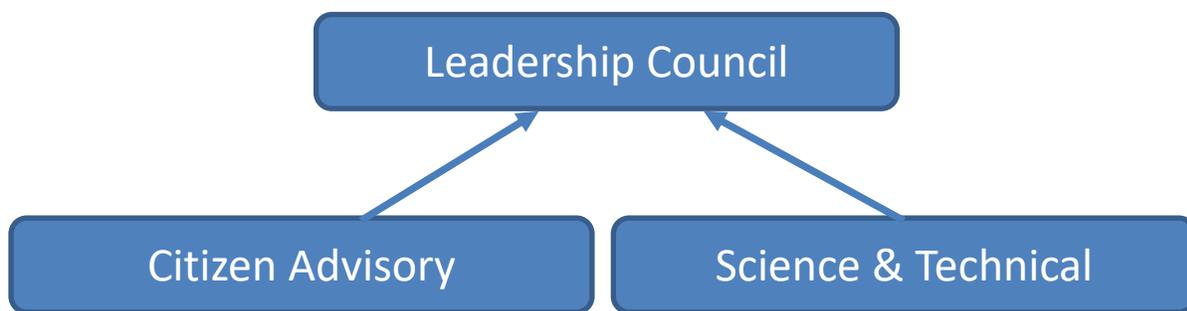


Figure 2: APNEP’s Management Conference.

An Estuary of National Significance

In recognition of the numerous benefits provided by the Albemarle and Pamlico Sounds, the United States Congress designated the Albemarle-Pamlico estuarine system an “estuary of national significance.” In 1987, The *Albemarle-Pamlico Estuarine Study* (APES) was among the first of 28 National Estuary Programs established by the EPA through amendments to the *Federal Water Pollution Control Act Amendments of 1972*, commonly known as the *Clean Water Act*.

From 1987 to 1994, the Estuarine Study sponsored nearly one hundred research initiatives in the Albemarle-Pamlico region, each designed to give scientists and managers a better understanding of how this ecosystem functions and to evaluate its health. These research initiatives culminated in the development and implementation of the region’s first CCMP. Upon adoption of the initial CCMP in 1994, the program became known as the Albemarle-Pamlico National Estuary Program (APNEP) as it broadened its mission to include applied conservation, management, and engagement initiatives.

Since its inception, APNEP has led or contributed to scores of conservation efforts in the region. APNEP’s first CCMP (1994) called for the creation of several important environmental management initiatives that came to fruition in the form of the Partnership for the Sounds’ Estuarium, the Center for Geographic Analysis, and the NC Clean Water Management Trust Fund (now the NC Land and Water Trust Fund). Restoration and demonstration projects have improved habitats and water quality throughout the estuarine system. APNEP continues its proud tradition of facilitating applied scientific research and assessments that began during the APES period. Additionally, outdoor classrooms funded by APNEP dot the region, improving water quality while giving students a place to learn about the natural world. Numerous educator training opportunities have provided training and resources to hundreds in the region. These are just a few of the many ways APNEP continues to benefit the sounds and the ecosystems that include them.

Management Approach

Since the release of the 1994 CCMP, APNEP has consistently implemented a management strategy anchored by two key tenets: a watershed approach and collaborative partnerships. With this CCMP, APNEP reaffirms its commitment to these principles while further pursuing its EBM approach that began with the 2012 CCMP.

First, APNEP implements a whole-basin approach to protecting and restoring the estuarine system. Consistent with this practice, management efforts have been directed from river headwaters to the sounds throughout the region. This ecological approach helps APNEP ensure that issues are addressed in a holistic way, and that APNEP has standing with its partners to address issues throughout the basin.

Second, APNEP takes a collaborative partnership approach to achieve its mission. Developing and implementing management actions in such a large region is an enormous undertaking, and the resources are limited. APNEP seeks to overcome this hurdle by leveraging partnerships among governments, non-governmental organizations, academia, and the public to make significant improvements to ecosystems and thus benefit local communities. Most notably, North Carolina and Virginia are parties to a 2020 Memorandum of Understanding (MOU) to manage the shared resources in the basin. As a result of its broad reach, APNEP is well positioned to fill gaps and identify synergies among its partners.

Overview of Comprehensive Conservation and Management Plan

Plan authority and scope

As detailed in Section 320 of the federal Clean Water Act, the guiding document for APNEP, as for all other National Estuary Programs, is its *Comprehensive Conservation and Management Plan*. The CCMP provides direction and offers objectives and actions designed to understand, protect, and restore the Albemarle-Pamlico estuary through collaborative actions. Since the adoption of APNEP's original CCMP in 1994, many scientific and management developments have occurred (see Question 2). With this updated plan, APNEP continues its citizen-driven ecosystem-based approach to achieving its mission.

This ecosystem-based plan charts the course for the Partnership's activities for a five-year period. It incorporates scientific and planning advances into a plan that serves as a potential model for broad-scale ecosystem-based management efforts. The plan further provides a statement of common purpose across the watershed and forms the basis for cooperation and collaboration among implementing partners. Ultimately, the Partnership's annual work plan directs funding actions for CCMP implementation.

Ecosystem-based planning

The CCMP is built upon a framework that represents efforts to incorporate citizen-driven ecosystem-based principles into the plan. Management objectives and actions were developed through a systems-based analysis of the regional ecosystem. The plan is further structured to support adaptive management, which will allow APNEP to improve its approach as both successes and shortcomings are documented. Ultimately, APNEP is working to introduce more accountability into the environmental management process through assessments and by monitoring the ecosystem, setting management targets, and critically evaluating progress (Figure 3).

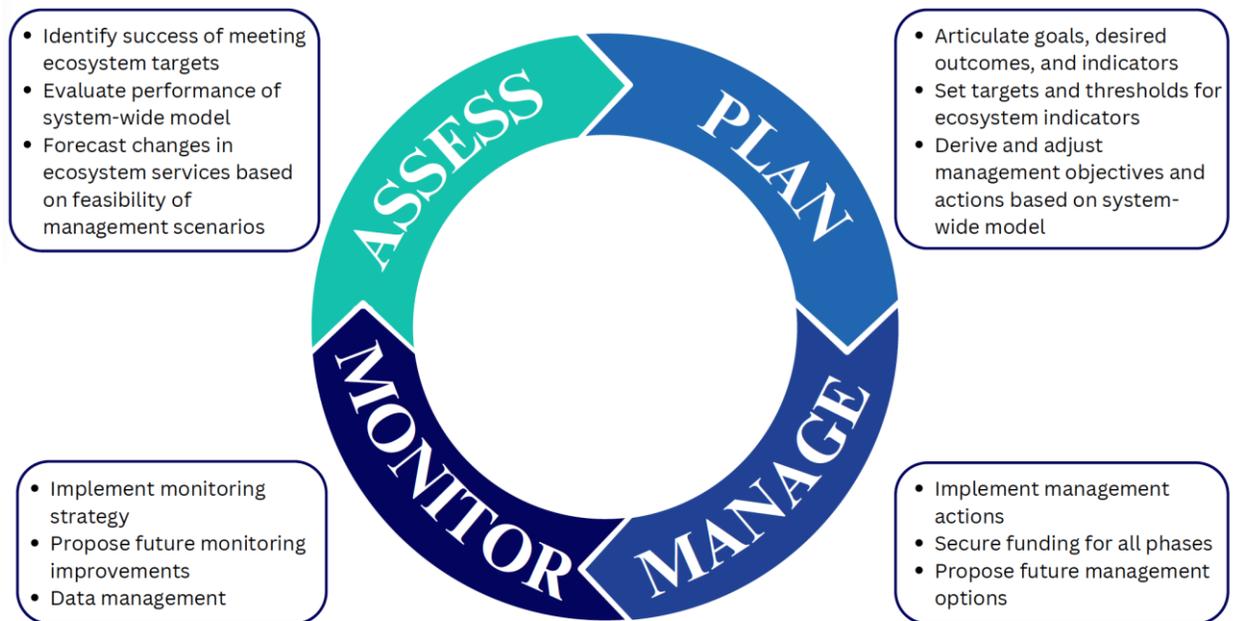


Figure 3: APNEP's adaptive management cycle.

For a more detailed description of the CCMP update and EBM planning process, see Appendix I.

Engagement

The Partnership is committed to active engagement throughout the watershed. APNEP works to address environmental inequities through continual reevaluation of our partnerships, protection and restoration efforts, and engagement processes through the lens of increasing diversity, equity, and inclusion. As such, the Partnership adopted the following Diversity, Equity, and Inclusion Statement in 2020:

Our partnerships with governmental, academic, community, and nonprofit organizations are the foundation of how we work; through our funding processes,

representation within citizen advisory groups, strategic planning efforts, and long-term ecosystem priorities, we can foster a Partnership that is inclusive of the diverse perspectives within the region and which works to identify, protect, and restore the region's significant natural resources in ways that increase equity among its communities. By facilitating communication and collaboration among different organizations throughout the region, APNEP seeks to leverage its resources and those of its partners to accomplish more together than any individual organization could alone. This can only be accomplished with a diverse array of perspectives and voices.

Increasing diversity, equity, and inclusion through our work is integral to our ecosystem-based management perspective, which views human communities as a vital component of the overall ecosystem. We are committed to approaching this work in a way that is inclusive of diverse connections to the environment, inclusive of perspectives that may otherwise be unheard, and increases equity through ecosystem protection and restoration efforts. We are also dedicated to broad inclusion in our educational and engagement efforts.

Specifically, we commit to:

- 1. Engage communities and stakeholders that are representative of the broader populations within our programmatic boundaries to implement the CCMP and the Partnership's Mission.*
- 2. Incorporate diversity, equity, and broad community inclusion as an ecosystem outcome(s) with associated objectives and actions into the revision of the CCMP.*
- 3. Work to engage diverse communities and populations in the organization's decisions and diversify the perspectives represented within all of Partnership's management and citizen advisory groups.*
- 4. Conduct an internal organizational diversity, equity, and inclusion self-assessment and provide externally facilitated training for management and citizen advisory groups and staff as warranted.*
- 5. Report annually on actions taken to enact these commitments in our Annual Work Plan.*

Plan Organization

This updated plan builds upon the format of the 2012 CCMP and remains organized around four basic questions. By systematically considering each of the first three questions, APNEP developed its management objectives actions and presents them in its treatment of Question 4 in the form of an Action Agenda. Each question is discussed separately in subsequent sections. The questions:

Question 1: What is a healthy Albemarle-Pamlico estuarine system?

Allows a diverse group of stakeholders to articulate the characteristics of a healthy Albemarle-Pamlico system. These characteristics serve as the environmental goals and outcomes sought by the plan.

Question 2: What is the status of the Albemarle-Pamlico estuarine system?

Offers insights into the current state of the ecosystem. It further allows for the identification of environmental trends and shows areas where progress is most desirable.

Question 3: What are the greatest challenges facing the Albemarle-Pamlico estuarine system?

Addresses the significant environmental challenges identified by the stakeholders that must be overcome to achieve the goals set forth in Question 1.

Question 4: What actions should be taken to move toward a healthier Albemarle-Pamlico estuarine system?

After formally considering these three questions and working through a systems-based model to address them, APNEP presents management objectives and actions for a healthier estuarine system.

The heart of this management plan rests in addressing Question 4, in the form of an Action Plan. For organizational purposes, the actions developed for the plan were grouped together as appropriate. Closely related actions were categorized as objectives, and closely related objectives were categorized into four broad categories entitled **Understand, Protect & Restore, Engage, and Monitor.**

For each action, APNEP has identified *Key Partners* that will be engaged for collaboration and implementation. Key Partners were determined by their mission, statutory mandate, published materials, or by consultation with the partner.

Appropriate outcomes and outputs were developed as metrics for measuring success. Outcomes are changes in status of condition. Examples include changes in environmental measurements or new management processes. Outputs are the tangible things the action intends to produce. Examples include a plan, a training program, a report, acres restored, or a constructed feature.

It is vital that both outcomes and output have defined metrics and tracking mechanisms to ensure progress toward achieving deliverables according to plan. If the progress deviates from the plan, adaptive actions need to be taken to ensure positive ecosystem results from management actions.

These questions often have complex answers, including changing demographic trends, different environmental pressures, and advancements in ecosystem science. In this CCMP, APNEP proposes their best solutions (Actions) to these questions, with the realization that these answers may change over time. While much remains to be achieved, this plan provides guidance for APNEP and its partners as they respectively strive to carry out our mission. Each of the four questions will be further explored in the following sections.

Question 1: What is a healthy Albemarle-Pamlico estuarine system?

Defining a healthy ecosystem covering more than 31,000 square miles of land and water is a complex task. It's essential to reach agreement among a vast array of stakeholders on environmental goals to improve ecosystem health. Planning for such a large area also means addressing many competing interests and ensuring fair management practices. In short, APNEP needs to clearly define environmental goals before creating a plan to achieve them.

APNEP has developed a vision for a healthy Albemarle-Pamlico estuary that accounts for the various interests found within the region. This vision of ecosystem health is communicated through the establishment of **three overarching goals**. The CCMP management actions outlined in Question 4 are each predicated on effectively pursuing the goals established during the strategic planning process. To assess progress in reaching each goal, a set of ecosystem outcomes has been developed. These **ecosystem outcomes** are qualitative statements of what a healthy ecosystem should look like. Each outcome will be supported by a set of measurable **indicators** and associated **ecosystem targets**. Establishing these indicators and targets is the first action in implementing this CCMP. An example of these indicators is displayed in Table 1. These candidate indicators are physical, biological, or chemical conditions that can be measured to provide data about the status of the ecosystem.

As part of the implementation process, APNEP will regularly consult with its Management Conference and partners to ensure that ecosystem outcomes remain relevant and to adjust management targets to balance competing priorities. Furthermore, as monitoring capabilities improve, APNEP will work with representative stakeholders to develop, refine, and agree upon new targets and benchmarks, which are the most precise expression of these ecosystem goals. Ultimately, the development of measurable indicators and benchmarks for the Albemarle-Pamlico estuarine system enables APNEP, through monitoring, to determine whether environmental progress has been made, adjust management actions when necessary, and report on the state of the ecosystem to partners, stakeholders, and the public.

The goals and associated outcomes for the Partnership have not changed in this updated CCMP:

Goal 1: A region where human communities are sustained by a functioning ecosystem

Ecosystem Outcomes:

- a. Waters are safe for personal contact.*
- b. Designated surface and ground water supplies are safe for human consumption.*
- c. Surface hydrologic regimes sustain regulated human uses.*
- d. Fish and game are safe for human consumption.*
- e. Opportunities for recreation and access to public lands and waters are protected and enhanced.*

Goal 2: A region where aquatic, wetland, and upland habitats support viable populations of native species

Ecosystem Outcomes:

- a. The biodiversity, function, and populations of species in aquatic, wetland, and upland communities are protected, restored, or enhanced.*
- b. The extent and quality of upland, freshwater, estuarine, and near-shore marine habitats fully support biodiversity and ecosystem function.*
- c. Non-native invasive species do not significantly impair native species' viability or function, nor impair habitat quality, quantity, and the processes that form and maintain habitats.*

Goal 3: A region where water quantity and quality maintain ecological integrity

Ecosystem Outcomes:

- a. Appropriate hydrologic regimes support ecological integrity.*
- b. Nutrients and pathogens do not harm species that depend on the waters.*
- c. Toxics in waters and sediments do not harm species that depend on the waters.*
- d. Sediments do not harm species that depend on the waters.*

Table 1. Management goals, ecosystem outcomes, supporting CCMP actions, and example indicators.

Goal	Ecosystem Outcome	CCMP Supporting Actions	Example Indicator
1: Human Communities A region where human communities are sustained by a functioning ecosystem	1a: Waters are safe for personal contact.	A1.1, 1.2, 1.3, B1.2, 1.3, 2.1, 2.2, 2.5, 2.6, C1.1, 2.2, 3.1,3.2; D1.1, 1.2, 1.3	Harmful algal blooms
	1b: Designated surface and ground water supplies are safe for human consumption.	A1.1, 1.2, 1.3, B1.2, 1.3, 2.1, 2.2, 2.6, C1.1, 2.2, 3.1,3.2; D1.1, 1.2, 1.3	Water column fecal (surface waters)
			Salinity (aquifers)
	1c: Surface hydrologic regimes sustain regulated human uses.	A1.1, 1.2, 1.3, B1.2, 1.3, 3.3; C3.1,3.2; D1.1, 1.2, 1.3	Natural hydrology & flow
	1d: Fish and game are safe for human consumption.	A1.1, 1.3, B1.2, 1.3, 2.1, 2.2, 2.5, 2.6; C1.1, 12.1, 2.2, 3.1,3.2; D1.1, 1.2, 1.3	Toxicants in species
Human pathogens in species			
1e: Opportunities for recreation and access to public lands and waters are protected and enhanced.	A1.1, 1.2, 1.3, B1.2, 1.3, C1.1, 1.2, 2.13.1,3.2; D1.1, 1.2, 1.3	Recreation resources	
2: Native Species A region where aquatic, wetland, and upland habitats support viable populations of native species	2a: The biodiversity, function, and populations of species in aquatic, wetland, and upland communities are protected, restored, or enhanced.	A1.1, 1.2, 1.3, B1.1, 1.2, 1.3, 1.4, 1.5, 1.6, 2.1, 2.3, 3.1, 3.3, 4.1, 4.2, 4.3; C1.1, 1.2, 2.1, 3.1,3.2; D1.1, 1.2, 1.3	Bivalve mollusks
			Diadromous Fishes
			Wetland birds
			Herpetofauna
			Terrestrial vegetation
	2b: The extent and quality of upland, freshwater, estuarine and near-shore marine habitats fully support biodiversity and ecosystem function.	A1.1, 1.2, 1.3, B1.1, 1.2, 1.3, 1.4, 1.5, 1.6, 2.3, 2.4, 2.5, 2.6, 2.7, 3.1, 3.2, 3.3, 4.1, 4.2,4.3; C1.1, 1.2, 2.1, 3.1,3.2; D1.1, 1.2, 1.3	Submerged aquatic vegetation (native species)
			Fish habitat
2c: Non-native invasive species do not significantly impair native species' viability or function, nor impair habitat quality, quantity, and the processes that form and maintain habitats.	A1.1, 1.3, B1.1, 1.2, 1.3, 1.4, 1.5, 2.3, 2.4, 2.6; C1.1, 1.2, 2.1, 3.1,3.2; D1.1, 1.2, 1.3	Submerged aquatic vegetation (non-native invasive species)	
		Non-native invasive wetland vegetation	
3: Water Quantity & Quality A region where water quantity and quality maintain	3a: Appropriate hydrologic regimes support ecological integrity.	A1.1, 1.2, 1.3, B1.1, 1.2, 1.3, 3.1, 3.2, 3.3, 4.3; C3.1, 3.2; D1.1, 1.2, 1.3	Dissolved oxygen
			Natural hydrology & flow
	3b: Nutrients and pathogens do not harm species that depend on the waters.	A1.1, 1.2, 1.3, B1.1, 1.2, 1.3, 2.1, 2.2, 2.3, 2.4, 2.6, 2.7, 3.1, 3.2; C1.1, 2.1, 3.1,3.2;	Total nutrients
			Microbiota

ecological integrity		D1.1, 1.2, 1.3	
	3c: Toxics in waters and sediments do not harm species that depend on the waters.	A1.1, 1.2, 1.3, B1.2, 1.3, 2.1, 2.2, 2.3, 2.4, 2.5; C1.1, 3.1,3 .2; D1.1, 1.2, 1.3	Harmful algal blooms
			Dissolved metals
	3d: Sediments do not harm species that depend on the waters.	A1.1, 1.2, 1.3, B1.1, 1.2, 1.3, 2.3, 2.4, 2.7, 3.1, 3.2; C3.1,3 .2; D1.1, 1.2, 1.3	Sediment condition
Water column transparency			

This table illustrates the linkage between the CCMP goals and ecosystem outcomes, the CCMP management actions (Question 4), and example ecosystem indicators by which success can be measured.

Question 2: What is the status of the Albemarle-Pamlico estuarine system?

Understanding the condition of the estuarine system is essential for setting measures to reach desired goals (Question 1). The gap between the status of an ecosystem indicator and the preferred state informs the time and resources required to reach that goal. Thus, ecosystem status and trends should be considered in identifying challenges and threats (Question 3) and before establishing and refining CCMP management actions (Question 4).

APNEP's 1991 *Albemarle-Pamlico Estuarine Study Status and Trends Report* established the foundation for adaptive management in the region and led to development of the 1994 CCMP. While further individual assessments were completed, APNEP was unable to conduct a coordinated ecosystem evaluation until 2012. Since then, state, and federal partners have performed several large-scale assessments, each providing valuable insights into key ecosystem metrics.

The 2012 Albemarle-Pamlico Ecosystem Assessment, released alongside the 2012 CCMP, has guided APNEP's adaptive management efforts. This assessment covered 24 important ecosystem indicators, some of which were also in the earlier report, allowing for comparisons over time. These indicators are essential to the further development of APNEP's integrated monitoring strategy.

The integrated monitoring strategy aims to create a coordinated framework for monitoring in the Albemarle-Pamlico region. Existing regional monitoring efforts often lack scope, geographic coverage, or interagency coordination. The updated strategy will build upon APNEP's SAV monitoring strategy and will outline necessary monitoring actions to support adaptive practices and ecosystem-based management aligned with APNEP's mission. It will also identify gaps or redundancies in the current monitoring framework to ensure effective data collection for assessing ecosystem indicators.

Data from this integrated monitoring network is vital for evaluating ecosystem status and trends. As APNEP implements CCMP actions, it will periodically assess ecosystem indicators and management actions. These assessments will inform the CCMP and guide annual budgets and work plans, enabling APNEP to adapt its management approach as needed.

Question 3: What are the greatest challenges facing the Albemarle-Pamlico estuarine system?

The estuarine system links air, land, water, and people, so protecting and restoring the sounds and its watershed involves tackling various, and sometimes competing, challenges. APNEP seeks to understand the status of the ecosystem (Question 2) and assess how much it needs to improve to meet desired goals (Question 1). The next step is to identify the specific challenges that must be addressed for the estuarine system to thrive.

In parallel with efforts to develop the Partnership's 2012 CCMP, staff worked with partners to develop a proof-of-concept ecosystem assessment of the Albemarle-Pamlico estuarine system, featuring the assessments of 24 indicator metrics. APNEP continues to refine its indicators and monitoring strategy, and a more comprehensive regional ecosystem assessment is planned during this CCMP implementation horizon to influence future CCMP editions.

Priorities for research, management, and policy cannot be developed effectively without a better understanding of how the ecosystem may be changing. Increasing impacts to the region's natural resources require those interested in the health and long-term resilience of the region to better understand environmental and resource conditions. Information from these assessments, based on high quality scientific information, will help address seven key policy policy-based questions of condition, diagnosis, and forecast for any ecosystem component related to CCMP outcomes:

- **Magnitude:** What is the condition of the ecosystem component?
- **Extent:** Over what geographic area does the component extend?
- **Trend:** How has condition and range of the component changed over time?
- **Cause:** What stressors are believed to be responsible for changing trends?
- **Source:** What agents are responsible for stressor intensity?
- **Vulnerability:** What is the likelihood of stressors causing a loss in human well-being or ecological integrity over the coming decade and beyond?
- **Solutions:** What combination of approaches and tools are the most effective and efficient to reduce impacts from stressors?

These integrated assessments will support APNEP's planning and program processes and other regional, state, and local policy and program planning activities. To evaluate the success of Partnership efforts guided by this plan, APNEP needs to provide a reliable environmental baseline of the ecosystem. Most importantly, however, these assessments will help answer two of four basic stakeholder questions posed here in the CCMP:

- What is the status of the Albemarle-Pamlico estuarine system?
- What are the greatest challenges facing the Albemarle-Pamlico estuarine system?

APNEP intends that ecosystem assessments and future monitoring efforts can aid the region by:

- Integrating information from both natural and social science;
- Facilitating ecosystem-based management;
- Evaluating the compatibility of policies established by institutions at different scales;
- Integrating economic, environmental, social, and cultural aspirations;
- Deepening understanding of the relationship and linkages between ecosystems and human well-being; and
- Demonstrating the potential of ecosystems to contribute to poverty reduction and enhanced well-being.

The *Albemarle-Pamlico Estuarine Study Status and Trends Report* highlighted concerns such as fish diseases, fish kills from low oxygen, declining fisheries productivity, habitat loss, and toxicant effects. While some issues have improved, many remain critical challenges. Since that report, the region's population has grown by about 69%, leading to increased changes in land use and development impacts. New challenges, such as non-native invasive species, forever chemicals, and impacts associated with a changing climate have emerged.

To be effective, this plan must continue to address environmental stressors stemming from various human activities, including agriculture, forestry, development, mining, waste disposal, and fishing. APNEP recognizes the value these industries bring and will pursue a balanced approach to achieving the plan's goals.

Given limited resources, APNEP developed a qualitative model to prioritize the biological, chemical, physical, and human factors that most influence each CCMP outcome. This model highlights the key challenges facing the Albemarle-Pamlico ecosystem.

Addressing these challenges is complex and requires thoughtful dialogue, creativity, resources, and commitment. Difficult choices may be necessary, but the beauty, culture, and unique natural history of the Albemarle-Pamlico region are worth preserving. The following chapter outlines an action plan which describes how the Partnership will tackle the most significant challenges facing the estuary and the broader region.

Question 4: What actions should be taken to move toward healthier Albemarle-Pamlico estuarine system?

A Plan for Action

Working through a systems-based model to address the previous three questions, APNEP presents a set of management objectives and actions crafted to meet the specific and often unique needs within the watershed for a healthier estuarine system in the form of the **Action Agenda** below. This 2025 CCMP update is mainly centered on these actions.

This section updates and refines the 2012 CCMP Objectives and Actions to provide targeted guidance for APNEP implementation of actions in understanding, protecting, and restoring the Albemarle-Pamlico estuarine system. The update builds upon the previous version and covers a shorter management horizon from 2025-2030. Minor changes were made to the narrative body of this section, with the most substantive changes made to the refinement of objectives and actions within the Action Agenda. Details regarding the process that guided the changes can be found in Appendix I.

It is well documented that the Albemarle-Pamlico region itself is particularly vulnerable to climate impacts, including recurring extreme weather events, inundation and flooding, drought, and fires. The objectives and actions of this CCMP were informed by the current state of the science in consideration of climate stressors that affect the estuarine system, such as warming waters, increased storminess, and sea level rise. The CCMP addresses the effects of recurring extreme weather events and other various climate vulnerabilities to the system, and many actions can serve as adaptation strategies to mitigate the identified climate risks. Some actions address the potential impacts of a changing climate directly, and others incorporate knowledge of the climate stressors into their implementation. All CCMP action and objectives, including those carried over from the 2012 CCMP, were assessed for their vulnerability to climate stressors and were found to have minimal or no anticipated impacts to implementation during a vulnerability assessment (2019) of the CCMP performed by APNEP staff and the Management Conference.

While the three overarching CCMP goals capture the collective and enduring vision of APNEP and its partners for a healthy estuarine ecosystem, they are not conducive to being the focus of an assessment on climate vulnerability given their intentionally broad nature. However, these goals are manifested through achieving associated measurable ecosystem outcomes that may be affected at varying levels by climate stressors. The actions supporting these ecosystem outcomes aim to mitigate climate vulnerabilities in the estuarine system via development of planning and ecosystem assessment documents, targeted protection and restoration efforts, and engaging partners and diverse communities in ecosystem management. The cumulative impact of implementing actions in this CCMP will be to reduce the risk that recurring extreme weather events and other climate stressors have on the critical ecosystems of the Albemarle-Pamlico estuarine system. Even so, as part of implementing this CCMP over the next five years, APNEP will conduct a vulnerability assessment for the 2025 CCMP ecosystem outcomes as described in the EPA's *Being Prepared for Climate Change Workbook (2021)*.

It is important to note that successful CCMP implementation relies on collaborative partnerships and leveraged resources. Implementation of these objectives and actions depend on the engagement of key governmental, academic, non-governmental organizations, and other partners. Strong partnerships are essential to successful CCMP implementation and a healthy and resilient estuarine ecosystem.

For organizational clarity, closely related objectives and actions are presented in the following **Action Agenda** with four broad themes: **Understand, Protect & Restore, Engage, and Monitor**. Each theme addresses key challenges in managing the Albemarle-Pamlico ecosystem, emphasizing community involvement and a systems-based approach.

The objectives and actions are designed to achieve environmental outcomes at the watershed scale, addressing the complex interactions between ecological and human factors in the estuarine ecosystem. They also target major threats to ecosystem health and function.

Each theme begins with an assessment of the **current situation**, followed by a rationale for action and a set of broad objectives. Specific actions to implement these objectives are outlined, with APNEP and its partners leading the initiatives. Implementation steps will be detailed in APNEP's annual work plans.

A: Understand the gaps in our knowledge. APNEP will implement a focused scientific program with priorities for monitoring and research to improve understanding of the ecosystem and measure the effectiveness of implementation actions.

B: Protect & Restore the existing ecosystem processes, structures, and functions that sustain the Albemarle-Pamlico estuarine system. Avoiding problems before they occur is the best and most cost-effective approach to maintaining ecosystem health.

C: Engage the public in sustained and coordinated efforts to increase public awareness and encourage individual stewardship. Greater awareness, citizen engagement and planning are critical for maintaining the ecosystem processes, structures, and functions, including its human communities.

D: Monitor the ecosystem. Tracking and understanding changes in the ecosystem (outcomes) will require the establishment of a coordinated monitoring strategy to detect, measure, track, and assess changes in the ecosystem.

Additionally, the Partnership has adopted several focus areas and activities to guide implementation that maximize limited resources across a large geographic area. As such,

the objectives and actions in each organizational theme focus on the following for the next five years:

- Water Quality,
- Submerged Aquatic Vegetation,
- Wetlands,
- Oyster Habitats, and
- Community Resilience.

In addition, the Leadership Council identified priority actions for BIL implementation, which are noted under each relevant Action in the following the Action Agenda section.

Timeframe & Key Milestones

Each action notes when important milestones are expected to be reached. Many of the actions have already been initiated, and implementation is ongoing. In some cases, the timing of specific projects is contingent on several factors, particularly funding availability.

Costs and Funding of Implementation

Each action includes a general estimate of implementation cost over five years, using symbols to provide a range and identifying possible sources of funding. A key to the symbols used to estimate cost levels for each action is below. Ranges are broad, given the breadth of actions, variety of partners involved in implementing them, and extent of unknowns over the 5-year timeframe. The symbols (\$) are based on best professional judgment and current known costs provided by partners and may not capture the full costs likely to be funded by other programs for additional reasons (e.g., the construction of a wastewater treatment plant).

Key to Estimated Costs	
Symbol	Range
\$	Less the \$25K
\$\$	\$25 - \$100K
\$\$\$	\$100 - \$ 500K
\$\$\$\$	Over \$500K

Possible sources of funding are identified based largely on past experiences and knowledge of funding sources among the Partnership. APNEP funding is a potential source of funding for any of the strategies in the CCMP. However, it is identified mainly

as such for strategies that traditionally have been heavily reliant on it, because of the central role these strategies play in meeting NEP requirements, and/or because they are unlikely to be funded in other ways. An overall Finance Strategy will be developed to support implementation of this CCMP. As a companion document, it will contain more details on funding and support.

Action Agenda

A: Understand

To understand knowledge gaps in the Albemarle-Pamlico estuarine system, APNEP will implement a focused scientific program prioritizing monitoring and research. This effort aims to enhance understanding of the ecosystem and evaluate the effectiveness of CCMP actions.

To fulfill its mission, APNEP must continuously work to better understand and assess the regional ecosystem by identifying trends and evaluating planning, management, and policy decisions. Comprehensive monitoring will provide the essential data for these assessments, ensuring progress in addressing key issues.

Current Situation

From the beginning in 1987 to the publication of the original 1994 CCMP, APNEP supported extensive data collection and scientific research during the *Albemarle-Pamlico Estuarine Study* phase. These efforts significantly enhanced knowledge of the region's resources and provided environmental professionals with crucial insights into the estuarine ecosystem. The findings contributed to the initial status and trends report, establishing an environmental baseline for the 1994 CCMP. While APNEP's activities have expanded since the founding of the program, promoting science-based management and policy remains a core principle. The 2012 Ecosystem Assessment analyzed various biotic and abiotic components, and subsequent Ecosystem Indicator and Metric Reports have updated the conditions in the watershed.

Today, APNEP's mission and ecosystem-based approach facilitate broad research initiatives to support regional management efforts. APNEP staff collaborate with the Science and Technical Advisory Committee (STAC), the Citizen Advisory Committee (CAC), partner organizations, and project-specific contractors on diverse research projects. This network enables APNEP to consistently apply advanced scientific knowledge in strategic areas. Additionally, natural resource managers and partner organizations often identify knowledge gaps, which, if addressed, can enhance the management of the ecosystem's resources.

Rationale for Action

Effective research, management, and policy priorities require a clear understanding of ecosystem condition and change. The increasing impact of population growth and land-use changes, along with technological advancements, necessitates a call for regular integrated resource assessments grounded in high-quality scientific information, as outlined under Question 3. These integrated assessments will support APNEP's planning and program processes and other local, regional, and state policy and program planning activities.

Objectives and Actions

Objective A1: Assess the condition of and potential impacts to targeted ecosystems.

The estuarine ecosystem is sensitive to both localized and systemic changes. Key stressors include population growth, climate related impacts, sea level rise, increasing freshwater demand, invasive species, and pollution. There is a need for further research to understand the condition of these ecosystems, the individual and cumulative effects of stressors, and to identify thresholds for ecosystem resilience.

Actions

A1.1: Facilitate mapping the distribution of significant ecological, hydrologic, bathymetric, geologic, demographic, and cultural features. (BIL Priority).

APNEP will collaborate with partners to collect data and map significant natural and cultural features, providing accurate and timely information for environmental management decisions. Activities will focus on mapping submerged aquatic vegetation (SAV), estuarine shorelines, oyster habitats, wetlands, impaired waters, disadvantaged communities, and resilience attributes.

Action: APNEP will collaborate with partners **or** lead focused mapping activities for targeted resources, habitats, and features and engage with local communities to prioritize management actions and incorporate the results in planning efforts. The STAC and CAC will provide guidance and implementation support.

Key Partners: NCDEQ, NCDMF, NCDACS SECAS, DOD, FWS, USGS, NOAA, NCDQM, NCWRC, NCNHP, VNHP

CCMP Outcomes Supported: 1a, 1b, 1c, 1d, 1e, 2a, 2b, 2c, 3a, 3b, 3c, 3d

Outputs: Maps and GIS data for incorporation in state, regional, or local planning efforts.

Results: Quality and timely environmental data to support resource management decisions

Timeline/Milestones: Ongoing, Annual improvements in data and coverages.

Cost: \$\$\$

Potential Funding Sources: EPA, NOAA, FWS, NCDEQ, VDEQ, NCDNCR, Partner in-kind support

A1.2: Facilitate improved projections of land and water use, and climate related impacts on the ecosystem to enhance the coordination of multi-scale planning, management, and community resilience. (BIL Priority)

Forecasting potential impacts to land and water will enable managers to take proactive measures and implement effective environmental management initiatives. Collaboration among partners will enhance the capabilities of federal, state, regional, and local governments in supporting ecosystem resilience planning and management in the region.

Action: APNEP will collaborate with partners to develop and prioritize projects or actions that enhance projections of land and water use, integrating ecosystem considerations, climate impacts, and resilience into regional planning and management. The STAC and CAC will provide guidance and implementation support.

Key Partners: EPA, SECAS, NOAA, FWS, USFS, NCORR, NCDEM, NCDLWS,

CCMP Outcome Supported: 1a, 1b, 1c, 1e, 2a, 2b, 3a, 3b, 3c, 3d

Outputs: Threat/risk models; land and water use projections

Results: Quality science-based threat assessments and other data to support resource management decisions

Timeline/Milestones: Ongoing (partner driven), Targeting exercise to be completed by July 2026.

Cost: \$\$\$

Potential Funding Sources: EPA, NOAA, NCDEQ, VDEQ, NCORR, External grants, Partner in-kind support

A1.3: Develop and refine a regional ecosystem assessment and supporting assessments such as indicator metric reports and syntheses.

The first APNEP ecosystem assessment (2012) emphasized the importance of environmental assessments and defined their role within APNEP, suggesting next steps to gain support for both the initial assessment and future improvements. APNEP will continue creating additional indicator reports to assist managers and communities to better understand the status and trends of ecosystem health.

Action: Updated and expanded APNEP Ecosystem Assessments

Key Partners: NCDEQ, NCDCNR, VDEQ, VDCR, SECAS, EPA, NOAA, USGS

CCMP Outcomes Supported: 1a, 1b, 1c, 1d, 1e, 2a, 2b, 2c, 3a, 3b, 3c, 3d

Outputs: Ecosystem Metric reports and Ecosystem assessment

Results: Quality environmental data to support resource management decisions

Timeline/Milestones: Completion target 2029, 1-4 metric reports annually

Cost: \$\$\$

Potential Funding Sources: EPA, FWS, NCDEQ, VDEQ, External grants, Partner in-kind support

B: Protect & Restore

Protecting and restoring the ecosystem processes, structures, and functions that sustain the Albemarle-Pamlico estuarine system is essential for the resilience of both natural and human communities. Preventing issues before they arise is the most cost-effective way to maintain environmental health, while restoration focuses on repairing lost ecosystem functions to support both human and ecological needs. Comprehensive regional assessments will guide the implementation and long-term success of integrative restoration projects.

Current Situation

Over the past 400 years, the Albemarle-Pamlico estuarine system has been significantly altered as large, undisturbed ecosystems have been replaced by human development. Land uses such as forestry, farming, industry, mining, and urban development dominate the region, impacting aquatic ecosystems both directly and cumulatively. Additionally, the presence of dams and water-dependent structures affects waterways directly. If not properly managed, these activities can damage the essential processes that support healthy ecosystems. Furthermore, increasing development and impacts associated with rising water, recurrent flooding, and a changing climate are likely to exacerbate these challenges. To maintain the ecosystem's structure and function, it is crucial to identify and preserve its key functional features.

Current environmental protection measures often fall short of sustaining ecosystem processes and structures because they typically address only individual components of the system. Additionally, these measures are often focused on site-specific issues, lacking a broader perspective on the whole ecosystem. Since the 1970s, federal, state, and local governments have implemented various protective measures, including regulations, land use planning tools, property acquisition, incentive programs, and

education initiatives. These efforts aim to safeguard the environment and mitigate the impacts of population growth and land cover changes. However, many activities continue to disrupt habitats across the watershed, putting the ecosystem at greater risk of degradation.

The region has made significant progress in integrating environmental data into protection and restoration efforts through initiatives like the NC Coastal Habitat Protection Plan, NC Natural and Working Lands Action Plan, NC Climate Risk and Resiliency Plan, NC & VA Wildlife Action Plans, VA Coastal Master Plan, VA Healthy Waters Initiative, and floodplain planning by NC Division of Mitigation Services. These efforts identify key resources for protection and restoration that provide crucial ecological and water quality benefits. However, much work remains to preserve and restore inland aquatic habitats more comprehensively. Improving the delivery of this information to resource managers and local governments, especially through advances in mapping technology, is critical. Additionally, given the estuarine region spans the NC - VA border, integrating data from both states is essential.

Protection and restoration efforts are interconnected, as they address common ecosystem functions and sources of decline. Landscape changes to accommodate homes, businesses, and infrastructure have increased runoff, leading to more polluted water entering rivers and sounds. Activities such as vegetation removal, ditching, and the loss of riparian areas have heightened erosion and degraded habitats for both aquatic and upland species. Dams have obstructed the migration of diadromous fish, concentrated contaminants, fostered algal blooms, and impacted numerous native species.

However, the Albemarle-Pamlico region is well-positioned to benefit from coordinated restoration efforts. Urban areas are incorporating low-impact development (LID) approaches to reduce runoff and improve water quality. Farmers and foresters continue implementing best management practices (BMP) that enhance the viability of working lands while improving water quality. Innovative projects using nature-based solutions (NBS) are restoring critical components of the ecosystem, such as coastal hydrology, oyster reefs, and degraded shorelines. Ultimately, these efforts will lead to cleaner water, healthier ecosystems, and greater benefits for the region's residents.

Rationale for Action

Protecting high-quality ecological areas is more cost-effective and efficient than repairing or recreating damaged ones. Preserving existing land cover is crucial for enhancing water quality and supporting the survival of key species and maintaining connected habitats across estuarine, riverine, and upland systems. It is crucial to evaluate remaining habitats on a larger scale to identify and prioritize the most valuable areas for protection. Tools such as property purchases, conservation easements, incentive programs, and

regulations are available, but adaptive strategies are needed to align these conservation methods with the most important and vulnerable areas.

In addition to safeguarding critical ecosystem components from future impacts, strategic restoration efforts are necessary to achieve ecosystem goals. While protection initiatives are vital for maintaining key functions, targeted restoration is essential for environmental improvement amid growing population pressures.

Restoration actions are linked to CCMP outcomes through an ecosystem-based management approach. APNEP aims to select projects that consider the broader ecosystem, including habitat connectivity and potential climate effects. Restoration efforts should also address specific challenges such as wetland loss and nutrient pollution. The most effective restoration initiatives will tackle these issues holistically, enhancing both ecosystem quality and the quality of life for the region's residents.

Objectives and Actions

Objective B1: Protect and restore areas containing significant natural communities and habitats.

The natural communities and habitats of the Albemarle-Pamlico region support a diverse array of species. These ecosystems provide essential services, including shelter, food sources, spawning and nesting areas, travel corridors, and vital habitats for both economically and ecologically important species. Habitat loss or fragmentation can lead to severe and potentially irreversible impacts on the ecosystem and its dependent species.

Actions

B 1.1: Refine and implement a submerged aquatic vegetation (SAV) protection and restoration strategy. (BIL Priority)

Collaborate with partners to protect and restore submerged aquatic vegetation (SAV) habitats through monitoring (Objective D1), assessing water quality and habitat issues, as well as rules, regulations, and policies, and developing educational programs. This effort will involve studying effective restoration techniques, including bathymetric mapping (A1.1) and water quality monitoring. APNEP will continue to facilitate its SAV Team in developing and promoting an SAV protection and restoration strategy.

Action: APNEP will continue to fund and support collaborative development of an SAV protection and restoration strategy.

Key Partners: FWS, NCCF, NCDEQ, NCDCEM, NCDMF, NCDWR, NCWRC, VIMS, UNCW, USACE

CCMP Outcomes Supported: 2a, 2b, 2c, 3b, 3d

Outputs: Collaborative SAV protection and restoration strategy

Results: Conditions to support SAV habitats

Timeline/Milestones: Completion target 2026

Cost: \$\$\$

Potential Funding Sources: EPA, FWS, NOAA, NFWF, NCDEQ, VDEQ, External grants, Partner in-kind support

B 1.2: Refine and implement a regional wetland protection and restoration strategy. (BIL Priority)

Collaborate with partners to identify, protect, and restore wetland habitats through mapping, monitoring (Objective D1), and assessing permitting requirements, water quality, and habitat issues. APNEP will continue to support its Wetland Resources Monitoring and Assessment Team in developing and promoting a wetland protection and restoration strategy.

Action: APNEP will collaborate with partners to support development of a regional wetland protection and restoration strategy and promote incorporation of local government comprehensive planning.

Key Partners: NOAA, FWS, NPS, NCCF, NCDEQ, NCDCM, NCDMF, NCDMS, NCNHP, VNHP, NCWRC, SASMI, VMRC, VIMS, USACE, USGS

CCMP Outcomes Supported: 1a, 1b, 1c, 1d, 1e, 2a, 2b, 2c, 3a, 3b, 3c, 3d

Outputs: Collaborative wetland protection and restoration strategy for inclusion in watershed and local government planning.

Results: Improved water quality, ecosystem biodiversity, and ecological integrity

Timeline/Milestones: Completion target 2030

Cost: \$\$\$

Potential Funding Sources: EPA, FWS, NOAA, NFWF, NCDEQ, VDEQ, NCORR, External grants, Partner in-kind support

B 1.3: Protect and restore targeted natural communities, habitats, and ecosystem processes. (BIL Priority)

Collaborate with the Management Conference and other partners to identify and prioritize areas for protecting, restoring, and managing targeted natural communities and ecosystem processes. Key habitats include submerged aquatic vegetation (SAV), wetlands, nursery habitats, oyster habitats, floodplains, riparian areas, wetland buffers, and Natural Heritage Natural Areas. Active government support for private landowners, homeowners, farmers, foresters, and businesses is essential for the protection and restoration of the Albemarle-Pamlico estuarine ecosystem, given their significant land use in the region.

Action: APNEP will work with its Management Conference and partners to identify and prioritize natural communities and habitats, and to develop

action plans for the protection and restoration of priority habitats and natural communities.

Key Partners: NCWRC, NCNHP, NCDLWS, NCDMF, SECAS, CTNC, TNC, NCSWC, VDSM, FWS, USDA, USGS, NPS, DOD, NFWF, SASMI

CCMP Outcomes Supported: 1a, 1b, 1c, 1d, 1e, 2a, 2b, 2c, 3a, 3b, 3c, 3d

Outputs: Incentives for easements and other land protection efforts. Workshops and engagement materials for federal, state, regional and local land conservation, and planning efforts.

Results: Increase in protected and/or restored natural communities, habitats, and ecosystem process or sites

Timeline/Milestones: *Ongoing, targeting exercise to be completed by July 2026.*

Cost: \$\$\$\$

Potential Funding Sources: EPA, FWS, NPS, NCDEQ, NCDNCR, VDEQ, VDCR, FWS, External grants, Partner in-kind support

B 1.4: Facilitate the development of policies to minimize dredge and fill activities in naturalized areas and sensitive habitats.

Some sections of the extensive drainage network in several coastal counties have naturalized, providing crucial habitats for fish and wildlife. APNEP will collaborate with partners to assess the status of naturalized areas and develop policies that ensure these habitats are considered in drainage maintenance and to restore natural processes where possible.

Action: APNEP will collaborate with partners to assess the status of naturalized areas and propose policies that ensure these habitats are considered in drainage maintenance.

Key Partners: NCDEQ, NCDMS, NCDMF, NCDCM, NCDWR, USACE, VDEQ, NCWRC, FWS, EPA

CCMP Outcomes Supported: 2a, 2b, 2c

Outputs: Assessment of current policies and regulations regarding dredge and fill activities, draft policies, and regulations to address gaps. Coordinated policies and regulations regarding dredge and fill activities

Results: Improved policies to support managing water quality and ecological integrity

Timeline/Milestones: *Completion target 2030, Initial topical workshop/meeting by Dec. 2026*

Cost: \$\$

Potential Funding Sources: EPA, NOAA, NCDEQ, NCDNCR, VDEQ, VDCR, FWS, External grants, Partner in-kind support

B 1.5: Refine for federal approval and facilitate the implementation of a North Carolina Aquatic Nuisance Species (ANS) Management Plan.

An approved *North Carolina Aquatic Nuisance Species (ANS) Management Plan* will enhance North Carolina's ability to address aquatic invasive and nuisance species, aiming to prevent and control their introduction, spread, and harmful effects. Federal approval of the plan will enable the state to seek additional federal funding for plan implementation.

Action: APNEP and NCDWR will coordinate an updated plan for state and federal approval.

Key Partners: NCDEQ, NCDWR, NCWRC, NCDACS, NCDNCR, FWS, NOAA

CCMP Outcomes Supported: 2a, 2b, 2c

Outputs: A State supported, and federally approved North Carolina integrated aquatic invasive species management plan

Results: Coordinated prevention and control strategies leading to reduced adverse impacts associated with aquatic nuisance species

Timeline/Milestones: Completion target 2027, Draft plan to NC Governor by Dec 2026.

Cost: \$

Potential Funding Sources: NCDEQ, NCDNCR, NCDACS, NCWRC, VDEQ, VDCR, VDWR, FWS

B 1.6: Facilitate the construction of new native oyster habitats.

Where conditions are optimal for native oyster habitat, APNEP will provide funding or support for replanting oyster cultch material and seed oysters to support native oyster habitat expansion and improvements. Additionally, APNEP will continue to collaborate with partners to develop oyster sanctuaries and shellfish management areas to support the continued propagation of wild oysters.

Action: APNEP will provide funds or support the construction of new wild oyster habitats through ongoing efforts under the NC Oyster Blueprint and NCDMF oyster habitat improvement efforts and provide letters of support for the construction or expansion of existing habitats as opportunities arise.

Key Partners: NCDMF, NCDCM, NCCF, TNC, NOAA, USACE

CCMP Outcome Supported: 2a, 2b

Outputs: Oyster habitat restoration projects

Results: Increased oyster habitats, improved water quality, and ecological integrity

Timeline/Milestones: Ongoing efforts, Quarterly meetings of the oyster steering committee

Cost: \$\$\$\$

Potential Funding Sources: EPA, NCDEQ, NOAA, NPS, External grants, Partner in-kind support

Objective B2: Protect and restore water quality by minimizing or eliminating targeted sources of water pollution.

The Albemarle-Pamlico estuarine system includes many degraded and polluted streams and waterbodies. Those that fail to meet water quality standards are classified by the State as “impaired”. Ideally, this designation prompts the development and implementation of contaminant management strategies, including restoration efforts to improve damaged riparian and estuarine shorelines and reduce spills from wastewater treatment facilities. Existing developments and infrastructure that contribute significant polluted runoff will be prioritized for retrofitting with low-impact development practices to mitigate environmental impacts on receiving waters.

Actions

B2.1: Support the development of water quality standards and any subsequent development of new management strategies for estuarine waters. (BIL Priority)

APNEP will continue to support NCDEQ’s establishment and implementation of the NC Nutrient Criteria Development Plan (NCDP) for the Albemarle Sound as an important first step to develop new standards for estuarine waters.

Action: Continue participating in the NCDP process for estuarine waters and support additional scientific investigations to address any emerging questions, such as identifying water clarity metrics and modeling.

Key Partners: NCDWR, VDEQ, NCDEQ, EPA, NCDACS, NCSWC, VDSM, IMS, USGS

CCMP Outcomes Supported: 1a, 1b, 1d, 2a, 3b, 3c

Outputs: Coordinated development of contaminant management strategies, scientific studies/reports

Results: Improved water quality and ecological integrity; fewer impaired waters.

Timeline/Milestones: Ongoing, led by NCDEQ, Quarterly NCDP implementation committee meetings

Cost: \$\$\$\$

Potential Funding Sources: EPA, NOAA, NCDEQ, NCDNCR, VDEQ, , external grants, Partner in-kind support

B2.2: Facilitate the implementation of existing contaminant management strategies.

Collaborate with partners to fully implement existing water quality management strategies for pathogens, toxics, and nutrients by supporting regulatory agencies, stakeholders, local governments, and other partners as needed.

Action: APNEP will fund or support actions for implementation of existing contaminant management strategies.

Key Partners: NCDWR, NCDCM, VDEQ, VDCR, NCLWTF, NCSWC, EPA, USGS

CCMP Outcomes Supported: 1a, 1b, 1d, 3b, 3c

Outputs: Coordinated implementation of management strategies

Results: Improved water quality and ecological integrity; fewer impaired waters.

Timeline/Milestones: Ongoing, initial topical workshop/ meeting by Dec 2026.

Cost: \$\$\$\$

Potential Funding Sources: EPA, NOAA, NCDEQ, NCDNCR, VDEQ, VDCR, external grants

B2.3: Protect, restore, and enhance targeted shorelines and riparian buffers to reduce and treat runoff, and to support ecosystem function/services. (BIL Priority)

Vegetated riparian buffers trap and filter polluted runoff, preventing sediments, nitrogen, phosphorus, pesticides, and other contaminants from entering our waters. APNEP will support collaborative management activities along shorelines and riparian buffers to reduce runoff and support ecosystem functions. APNEP will work with its Management Conference and other partners to identify areas and assist in developing and implementing management plans. Where feasible, bulkheads and riprap will be replaced with living shorelines or erosion control structures that minimally impact natural shoreline functions.

Action: APNEP will collaborate with its Management Conference and partners to identify areas and assist in developing and implementing shoreline projects to protect, restore, and enhance targeted shorelines to reduce and treat runoff.

Key Partners: NCDWR, NCDCM, VDCR, NCWRC, NCLWTF, VWQIF, VOF, NCDMS, NCSWC, VDSM, USACE, NCDMS, NCCF, FWS, NOAA, TNC, NFWF, NRCS, VDCR, DU, Sea Grant, SASMI

CCMP Outcomes Supported: 2a, 2b, 2c, 3b, 3c, 3d

Outputs: Actions and projects to protect or restore riparian buffers to support natural shoreline ecosystem functions and facilitation of prioritization plans for regional and local management.

Results: Improved water quality, habitat availability and ecological integrity

Timeline/Milestones: Ongoing, Quarterly salt marsh steering committee meeting, targeting exercise to be completed by July 2026.

Cost: \$\$\$\$

Potential Funding Sources: EPA, DOD, FWS, NOAA, NFWF, NCDEQ, NCDNCR, VDEQ, VDCR, External grants, Partner in-kind support

B2.4: Facilitate voluntary retrofitting of existing development and infrastructure to reduce runoff.

Collaborate with partners to identify and improve existing stormwater systems to reduce runoff. In areas with a high percentage of impervious surfaces, encourage the implementation of low-impact development (LID) practices. APNEP can offer workshops, letters of support, or grants for retrofitting existing developments and infrastructure.

Action: Provide grants, workshops, or letters of support to replace infrastructure to reduce runoff.

Key Partners: EPA, NCDWR, NCDWI, VDCR, NOAA, NCLWTF, VWQIF, NCCF, Sea Grant, CSI, NC Cooperative Extension

CCMP Outcomes Supported: 2b, 2c, 3b, 3c, 3d

Outputs: Implementation of stormwater retrofitting projects / green infrastructure / nature-based solutions to reduce runoff

Results: Reduced runoff leading to improved water quality and ecological integrity

Timeline/Milestones: Ongoing, Initial scoping workshop my Dec. 2026

Cost: \$\$\$

Potential Funding Sources: EPA, NOAA, FWS, NCDEQ, NCDOT, VDEQ, VDOT, External grants, Partner in-kind support

B2.5: Minimize the introduction of toxics into receiving waters by facilitating the use of approved best management to marinas, boatyards, stormwater discharges and wastewater facilities.

APNEP will support the implementation of best management practices (BMPs) to reduce the introduction of toxic materials into the estuarine system. Targeted sources of toxic pollution include new marinas, boatyards, stormwater discharges, and wastewater treatment facilities, all aimed at improving water quality to protect and restore SAV and oyster habitats.

Action: APNEP can provide grants for BMP implementation, host targeted workshops and participate in educational opportunities.

Key Partners: NCDWR, NCDWI, VDEQ, VDCR, EPA, NCLWTF, VWQIF

CCMP Outcomes Supported: 1a, 1d, 2b, 3c

Outputs: Implementation of nature-based solutions to remove toxics

Results: Widespread BMP adoption leading to reduced toxics concentrations within targeted waterbodies

Timeline/Milestones: Ongoing, Initial scoping workshop by Dec. 2026

Cost: \$\$\$

Potential Funding Sources: EPA, NOAA, FWS, NCDEQ, VDEQ, External grants, Partner in-kind support

B2.6: Minimize contaminant loads to receiving waters through wastewater management and system upgrades.

Reducing contaminants in the estuarine system enhances ecosystem integrity and resilience. Aging wastewater infrastructure and recurrent flooding present significant challenges in limiting pollutant loads, including nutrients, bacteria, and viruses. Collaborate with municipalities needing repairs or upgrades to their wastewater infrastructure. APNEP will primarily work with the NC Division of Water Infrastructure to support upgrades to wastewater treatment facilities and infrastructure that address future risks.

Action: APNEP will continue collaborating with NCDEQ, NCDWI, and other partners to support upgrades to wastewater treatment facilities and infrastructure, protecting, and restoring receiving waters.

Key Partners: NCDWI, NCDWR, VDEQ, NCDMF, NCDCM, EPA, NCLWTF, VWQIF, SRF

CCMP Outcomes Supported: 1a, 1b, 1d, 2b, 2c, 3b

Outputs: Wastewater treatment systems upgrade projects. Additional pollution control measures upgraded infrastructure.

Results: Improved water quality and ecological integrity. Reduction in pathogens and other contaminants within targeted receiving waters

Timeline/Milestones: Ongoing, Projects led by NCDWI within APNEP region, a minimum of one wastewater facility improvement per year

Cost: \$\$\$\$

Potential Funding Sources: EPA, NCDEQ, NCDWI, External grants, Partner in-kind support

B2.7: Facilitate the use of approved best management practices (BMPs) on targeted agricultural and silvicultural lands to improve water quality for the protection, and restoration of SAV and oyster habitats.

Best management practices (BMPs) encompass various methods to reduce pollutant runoff from modified lands. APNEP and its partners may target BMP applications to address urgent water quality issues. APNEP will promote BMPs through educational resources, workshops, and demonstration projects to improve water quality, as well as SAV and oyster habitats. APNEP has facilitated BMP implementation by funding updates to BMP manuals for stormwater and silviculture and hosting training workshops.

Action: Targeted BMP application to benefit APNEP focus areas.

Key Partners: NCDACS, NCSWCD, VDSM, NCNCF, VDOF, NCDWR, NC Cooperative Extension, NCDACS, NRCS. NC & VA Assn. of Soil & Water Conservation Districts.

CCMP Outcomes Supported: 2b, 3b, 3d

Outputs: Background information and guidance to adopt tested/approved BMPs for agricultural and silvicultural activities

Results: Increased use of BMPs leading to improved water quality and aquatic biodiversity

Timeline/Milestones: Targeting exercise to be completed by July 2026. Initial scoping meeting/workshop by October 2026.

Cost: \$\$

Potential Funding Sources: EPA, NOAA, FWS, NCDACS, NCDEQ, VDEQ, External grants, Partner in-kind support

Objective B3: Ensure hydrological processes in rivers and estuaries support significant natural communities and ecosystem functions.

Hydrology in many areas of the AP region is significantly altered. Increased impervious surfaces have led to greater runoff and higher erosion rates. Streams have been physically modified and diverted, often eliminating habitats, and creating unfavorable conditions for natural growth.

Actions

B3.1: Facilitate the development and implementation of coordinated landscape-scale hydrological restoration strategies.

Much of the region's lowland agricultural areas feature modified drainage networks with ditches and pumps. A coordinated hydrologic strategy is essential for large-scale restoration. Continue facilitating coordinated landscape-scale efforts, including the Scuppernong Regional Water Management Study on the northern Albemarle-Pamlico peninsula.

Action: APNEP will continue to lead and participate in collaborative landscape-scale hydrological restoration planning efforts.

Key Partners: APNEP, SECAS, FWS, TNC, NCCF, FWS, EPA, NOAA, USACE, NCLWTF, NCDWR, NCDCEM, NCWRC, NCDMS, NC Cooperative Extension, NCDSWC, USGS

CCMP Outcomes Supported: 2a, 2b, 3a, 3b, 3d

Outputs: Coordinated landscape-scale hydrological restoration strategies

Results: Development, adoption, and implementation of strategies leading to improved water quality and ecological integrity

Timeline/Milestones: Ongoing, Phase 1 Scuppernong Project complete by 2026

Cost: \$\$\$\$

Potential Funding Sources: EPA, FWS, NOAA, NERRA, NFWF, NCDEQ, VDEQ, External grants, Partner in-kind support

B3.2: Facilitate the hydrologic restoration of floodplains and streams.

Floodplain restoration will focus on enhancing wetland function and planting riparian vegetation. Removing channelization and improving stream banks can help restore altered streams. Continue collaborating with partners to support hydrologic restoration of floodplains and streams, offering project support letters and grants.

Action: APNEP will work with the Management Conference to provide funding or support for hydrologic restoration of floodplains and streams in targeted areas.

Key Partners: NCDMS, TNC, NCCF, FWS, EPA, USACE, NOAA, NFWF, NCWRC, VDCR, NCLWTF, NCDWR, NCDWM, NCDSWC, VDSWC

CCMP Outcomes Supported: 2b, 3a, 3b, 3d

Outputs: Letters of support and funding for floodplain restoration projects

Results: Completed restoration projects leading to improved water quality, hydrology, and ecological integrity

Timeline/Milestones: Ongoing, targeting exercise to be completed by July 2026.

Cost: \$\$\$\$

Potential Funding Sources: EPA, NOAA, FWS, USDA, NCDACS, NCDEQ, NCDNCR, VDEQ, External grants, Partner in-kind support

B3.3: Develop and refine ecological flow requirements for each major river for inclusion in basin-wide water management plans.

Many fish, aquatic plants, and other species in the estuarine system rely on sufficient flowing water for survival. Identifying these ecological flow regimes is essential for their protection. APNEP will aim to provide scientific information and engage regional stakeholders in developing and implementing water management plans that balance human and ecological needs.

Action: Continue supporting the development of ecological flow requirements for each major river.

Key Partners: NCDWR, FWS, USGS, NCWRC, VDCR, VDEQ, USACE, SECAS

CCMP Outcomes Supported: 1c, 2a, 2b, 3a

Outputs: Hydrologic study and model for each river basin and associated ecological flow requirements to support better resource management decisions. Draft management plans establishing minimum in-stream flows for consideration by NCDWR.

Results: Science-based management of in-stream flows to support both human and ecological demands and management of river flows that support ecological integrity.

Timeline/Milestones: Ongoing, STAC focus team quarterly meetings

Cost: \$\$\$

Potential Funding Sources: EPA, NOAA, FWS, NCDACS, NCDEQ, VDEQ, External grants, Partner in-kind support

Objective B4: Restore spawning areas for diadromous fish.

Many rivers and streams in the Albemarle-Pamlico region have been modified for water supply, irrigation, flood control, and development, often harming diadromous fish, including eels that rely on both rivers and the ocean. An impassable barrier can block access to miles of suitable habitat. APNEP will work with partners to identify and remove barriers where feasible to facilitate fish movement and restore degraded habitats.

Actions

B4.1: Facilitate the installation of fish bypass infrastructure and operational protocols on existing dams and other permanent barriers.

Fish ladders and eel-ways can provide passage across dams that provide essential services like drinking water and electricity. APNEP will collaborate with the Management Conference and partners to support the siting, construction, and maintenance of passage mechanisms for fish and eels around in-stream barriers. APNEP will also seek funding for these projects and can provide letters of support or grants for installing fish ladders and eel-ways.

Action: APNEP can provide funding or support for installing fish bypass infrastructure in targeted areas.

Key Partners: NCWRC, VDWR, USACE, NOAA, FWS, SECAS, American Rivers, NCDMF, NCCF, TNC, NCDWR, NCSU, USGS.

CCMP Outcomes Supported: 2a, 2b

Outputs: Fish ladders and eel-ways to bypass instream obstacles

Results: Improved fish populations and ecological integrity

Timeline/Milestones: Ongoing, Opportunity driven, targeting exercise to be completed by July 2026.

Cost: \$\$\$

Potential Funding Sources: EPA, NOAA, FWS, NFWF, NCDACS, NCDEQ, NCWRC, VDEQ, VDWR, External grants, Partner in-kind support

B4.2 Facilitate the removal of dams, culverts, and other in-stream barriers.

In-stream barriers slated for replacement present opportunities to enhance fish passage with new technologies. Structures that have exceeded their intended

lifespan will be prioritized for removal. APNEP will seek funding to support the removal of unnecessary barriers and offer letters of support or grants as needed.

Action: Provide funding or support for removing in-stream barriers in targeted areas.

Key Partners: NCWRC, VDWR, NCDMF, USACE, NOAA, FWS, NFWF, SECAS, NCSWC, VDSM, NCDMS, American Rivers, NCDOT, VDOT, FHA, SEPA, NCDCM, NCWF.

CCMP Outcomes Supported: 2a, 2b

Outputs: In-stream barrier removal projects

Results: Improved fish populations and ecological integrity

Timeline/Milestones: *Ongoing, Apply for grant with partners for Emporia dam removal feasibility study by July 2025.*

Cost: \$\$\$\$

Potential Funding Sources: EPA, NOAA, FWS, NCDEQ, NCWRC, VDEQ, VDWR, External grants, Partner in-kind support

B4.3 Restore degraded anadromous fish spawning habitats.

Anadromous fish spawning habitat relies on appropriate current velocities, adequate dissolved oxygen levels, and low turbidity. APNEP will support suitable hydrologic flows and restore submerged aquatic vegetation in streams and rivers with anadromous species. To implement the NC and VA Wildlife Action Plans and the NC Coastal Habitat Protection Plan, APNEP can provide partners with letters of support or grants to promote the restoration of anadromous fish spawning habitat.

Action: Provide support with partners or funding to restore degraded anadromous fish spawning habitats.

Key Partners: NCDMF, NCWRC, VDWR, USACE, NOAA, FWS, NFWF, NCDCM, CTNC, TNC, NCCF

CCMP Outcomes Supported: 2a, 2b, 3a

Outputs: Spawning habitat restoration projects

Results: Improved spawning habitat leading to greater fish populations and ecological integrity

Timeline/Milestones: *Ongoing, 2026 Update to CHPP, Opportunity driven, targeting exercise to be completed by July 2026.*

Cost: \$\$\$\$

Potential Funding Sources: EPA, NOAA, FWS, NFWF, NCDEQ, NCWRC, VDEQ, VDWR, External grants, Partner in-kind support

C: Engage

Engaging partners and fostering active collaboration are essential for achieving positive environmental outcomes. To meet its program goals, APNEP works closely with partners to focus activities and resources on the most urgent issues. Many existing programs and regulations governing watershed activities were established individually to address specific problems. Improved coordination of land use, water supply, ecosystem protection, transportation, and restoration planning will allow us to tackle issues more effectively at an ecosystem level.

APNEP will continue to engage partner organizations and the public to raise awareness and understanding of the environmental challenges, particularly ecological health and water quality conditions facing the Albemarle-Pamlico region. Additionally, APNEP will promote individual and collective stewardship of the region's resources, supporting the planning, policies, and actions needed to sustain the Albemarle-Pamlico ecosystem and its human communities.

Current Situation

Most management efforts in the Albemarle-Pamlico estuarine system are not designed to protect the entire ecosystem. Instead, they tend to focus on individual components, such as fisheries or shoreline development, leading to a fragmented approach to restoration and protection. For instance, many land use and permitting decisions are made without fully considering their broad-scale impacts on land, water, species, and human well-being. Additionally, these decisions often overlook factors such as disadvantaged communities, land use, climate change, sea level rise forecasts, and extreme weather events.

Our review of environmental initiatives in the region shows that many individuals, organizations, and agencies are working to improve the area. However, the capacity to address issues at an ecosystem scale remains low, despite decades of effort and progress. Fully integrated approaches to restoring and sustaining the Albemarle-Pamlico estuarine system have yet to be achieved. Knowledge and resource transfer for implementing strategic actions is uneven, and coordination of management initiatives needs significant improvement.

Rationale for Action

APNEP is well-positioned to coordinate stewardship, environmental education, and management efforts across state lines and among various government levels and stakeholder groups. Its advisory committees strengthen community ties throughout the region, while partners actively engage in outreach activities. With its mission to protect the entire estuarine ecosystem, APNEP can identify opportunities to integrate and improve engagement efforts on a regional scale, which would be impossible without its partners.

Objectives and Actions

Objective C1: Foster watershed stewardship.

The Albemarle-Pamlico region is rich in its beauty, natural resources, and opportunities for people to interact with the ecosystem. APNEP will engage in targeted education and communication efforts to encourage people to reduce their environmental impact and foster meaningful opportunities for ecosystem protection and restoration. Additionally, APNEP will identify areas of mutual benefit among citizens, businesses, and governments for resource protection and restoration.

Actions

C1.1: Communicate the importance of stewardship and offer opportunities for volunteerism to further APNEP's mission.

APNEP will continue advocating for environmental stewardship and partnering to provide meaningful volunteer opportunities that enhance the environment and educate about the Albemarle-Pamlico estuarine system. APNEP can offer grant funding for projects and assist partners in promoting stewardship and volunteer initiatives.

Action: Incorporate methods for communicating the importance of stewardship into APNEP's Engagement Strategy and offer opportunities for volunteerism to further APNEP's mission.

Key Partners: NCDEQ, NCOEE, VOEE, VDCR, VADEQ, NCCF, TNC, EPA, NOAA, PFS, IMS, CSI, VIMS, NCNERR, NCA, VAMSC

CCMP Outcomes Supported: 1a, 1b, 1d, 1e, 2a, 2b, 2c, 3b, 3c

Output: Workshops and engagement materials on stewardship and volunteer opportunities

Results: Increase in voluntary citizen action to protect and restore the Albemarle-Pamlico estuarine system

Timeline/Milestones: Ongoing, Initial workshop by July 2026.

Cost: \$\$

Potential Funding Sources: EPA, NOAA, FWS, NCDNCR, NCDACS, NCDEQ, NCWRC, VDCR, VDEQ, VDWR, External grants, Partner in-kind support

C1.2: Provide and promote opportunities for outdoor experiences that connect individuals with the Albemarle-Pamlico ecosystem.

A meaningful and educational outdoor experience can transform how individuals perceive the natural world. Those connected to the estuarine system are more likely to take steps to ensure its health. APNEP will continue collaborating with partners to provide and promote opportunities for impactful outdoor experiences.

We will also support partners in implementing watershed-scale activities in the region, such as Shad in the Classroom.

Action: APNEP to provide funding and promote opportunities for public outdoor experiences through collaborations with partners.

Key Partners: NCDNCR, VDCR, NCNERR, NCWRC, PfS, VOEE, NCODMSA, FWS, NPS, NCCF, NCDOC, VDOC, NCDACS, NCA, VAMSC

CCMP Outcome Supported: 1e, 2a, 2b, 2c

Outputs: Activities for the public to become engaged in experiencing the Albemarle-Pamlico ecosystem

Results: Increased public awareness, engagement, and stewardship of the Albemarle-Pamlico ecosystem.

Timeline/Milestones: Ongoing, completion of at least 2 projects by Dec. 2026.

Cost: \$\$

Potential Funding Sources: EPA, NOAA, FWS, NCDNCR, NCDACS, NCDEQ, NCWRC, VDCR, VDEQ, VDWR, External grants, Partner in-kind support

Objective C2: Conduct targeted environmental education efforts regarding estuarine habitats, water quality, and ecosystem services.

Environmental education enhances knowledge and awareness of environmental challenges while developing the skills needed to address them. It fosters attitudes and motivations that encourage informed decision-making and responsible action. APNEP is dedicated to educating both children and adults about the natural resources of the Albemarle-Pamlico ecosystem, aiming to increase ecological understanding and equip individuals to tackle environmental issues effectively.

Actions

C2.1: Provide environmental education training opportunities for educators.

By educating teachers about the Albemarle-Pamlico region and its environmental issues, and providing science-based resources, APNEP assists in enhancing the education of thousands of students each year. APNEP will continue to offer training opportunities for educators in the region.

Action: Provide funding for environmental education training opportunities for educators that support the APNEP mission and CCMP implementation.

Key Partners: NCNERR, PfS, NCCF, NCDPR, Sea Grant, NCMNS, NCODMSA, VOEE, VIMS, CSI, UNC, NCA, VAMSC

CCMP Outcome Supported: 1e, 2a, 2b, 2c, 3b

Outputs: Workshops and materials for educators

Results: Increased awareness and engagement via CCMP implementation.

Timeline/Milestones: Ongoing, Completion of at least 2 projects by Dec. 2026.

Cost: \$\$

Potential Funding Sources: EPA, NOAA, FWS, NCDNCR, NCDACS, NCDEQ, NCWRC, VDCR, VDEQ, VDWR, External grants, Partner in-kind support

C2.2: Increase public understanding of the relationship between ecosystem health and human health advisories relating to water, fish, and game.

The connections between the environment, human activity, and health advisories can be difficult to understand. APNEP will collaborate with partners to help individuals recognize these links and act against pollution sources. Additionally, APNEP will continue to produce and support educational materials and fund studies and programs, such as ecosystem metric reports, swim guides, and the NC Recreational Water Quality Monitoring program, to enhance public understanding.

Action: Develop and implement a strategy to enhance public understanding of the link between ecosystem health and human health advisories.

Key Partners: Sea Grant, FWS, NCWRC, EPA, NCDWR, NCDMF, VDH, NCDPH, UNCIE

CCMP Outcome Supported: 1a, 1b, 1d

Outputs: Outreach, events, and educational materials

Results: Public policies to support improved water, fish, and game quality resulting in improved public health

Timeline/Milestones: Ongoing, complete at least one project by Dec 2025

Cost: \$\$\$

Potential Funding Sources: EPA, NOAA, FWS, NCDNCR, NCDACS, NCDEQ, NCWRC, VDCR, VDEQ, VDWR, External grants, Partner in-kind support

Objective C3: Provide tools and training to support ecosystem-based management.

Many decisions impacting the estuarine ecosystem are made at the local level, where residents may have little incentive to consider broader effects. Regional and local leaders must navigate various political, economic, and social factors, often placing environmental concerns on the back burner. Recognizing this, APNEP aims to provide government

officials with tailored information for informed environmental decision-making. APNEP will collaborate with partners to ensure local and state governments have access to quality educational resources, mapping tools, and other relevant information to make sound environmental and natural resource decisions.

Actions

C3.1: Develop and implement a strategy to improve decision-makers' understanding of the return on investments in environmental protection, restoration, planning, and monitoring.

While the costs of environmental protection are easily visible, the benefits are often harder to quantify. APNEP will collaborate with partners to provide local governments and the public with science-based information on the monetary and non-monetary value of ecosystem services, helping them integrate this information into decision-making. Additionally, APNEP will continue to support the development of ecosystem services assessments and economic evaluations.

Action: Perform ecosystem services assessments and economic evaluations and promote incorporation into regional and local planning efforts.

Key Partners: NCDCEM, NCDWR, NCDWR, IOG, COGs, PDCs, APA, Sea Grant, IOG, NCNHP

CCMP Outcomes Supported: 1a, 1b, 1c, 1d, 1e, 2a, 2b, 2c, 3a, 3b, 3c, 3d

Outputs: Communication strategy and materials on ecosystem services for incorporation into regional and local planning efforts.

Results: Informed decisions by environmental management

Timeline/Milestones: *Completion target 2028, ongoing effort, Quarterly meetings of STAC focus team*

Cost: \$\$\$

Potential Funding Sources: EPA, NOAA, FWS, NCDEQ, VDEQ, External grants, Partner in-kind support

C3.2: Enhance the coordination of targeted ecosystem management by federal, state, regional, Tribal, and local governments, and communities by assisting with the incorporation of resilience, climate change and sea level rise considerations into planning processes. (BIL Priority)

APNEP will continue to collaborate with governmental partners, including Councils of Governments, Planning District Commissions, local governments, and Tribal communities to integrate climate considerations into their planning processes. This includes developing tools and resources to promote natural and nature-based infrastructure for enhancing community and ecosystem resilience. APNEP will also work across sectors to identify and leverage mutually beneficial climate

adaptation opportunities and facilitate collaboration across jurisdictional boundaries.

Action: Implement activities to help partners integrate ecosystem resilience, climate adaptation, sea level rise and recurrent flooding considerations into their planning processes.

Key Partners: Sea Grant, NCDCM, NCDMF, NCDEM, NCORR, EPA, FWS, NOAA, SECAS, VCZM, NCWRC, NCDOT, NCDHHS, IOG

CCMP Outcomes Supported: 1a, 1b, 1c, 1d, 1e, 2a, 2b, 2c, 3a, 3b, 3c, 3d

Outputs: State, regional, and local plans that address resiliency, risk and vulnerability including rising water levels, recurrent flooding, and extreme weather events.

Results: Improved resiliency for human and natural communities.

Timeline/Milestones: *Ongoing efforts*

Cost: \$\$\$

Potential Funding Sources: EPA, NOAA, FWS, NCDEQ, NCORR, External grants, Partner in-kind support

D: Monitor

Monitoring the environment and the management actions of APNEP and its partners are critical to an ecosystem-based management approach.

First, APNEP will focus on monitoring various indicators of ecosystem condition. Establishing a coordinated monitoring strategy is essential for detecting, measuring, tracking, and assessing changes in the ecosystem. Without consistent monitoring, resources may be wasted on ineffective initiatives, and the benefits of successful management approaches may go unrecognized.

Second, APNEP will collaborate with its partners to monitor the implementation of management actions. If actions are not fully executed, APNEP will identify and address barriers to implementation. If these barriers prove difficult to overcome, APNEP will revisit the management process to explore more effective actions for achieving environmental outcomes.

This monitoring and reassessment are vital for promoting accountability and evaluating progress toward environmental goals. Information from monitoring efforts will be presented in an accessible format to ensure transparency and support cooperative adaptive management.

Current Situation

The region's monitoring infrastructure is sparse, lacking an integrated ecological monitoring network. Until recently, there has been little coordination among local, state, and federal monitoring efforts, which are often tied to legal mandates or specific grant programs.

While recent federal and state initiatives aim to organize monitoring efforts, they may not provide the consistency and scale needed to address issues across the Albemarle-Pamlico ecosystem. These actions will help clarify who is monitoring the environment, what is being monitored, whether programs are effective, and what changes may be needed to better support ecosystem-based approaches in the region.

Rationale for Action

A rigorous and relevant monitoring program is essential for the success of APNEP and its partner organizations. However, the complexity of ecological systems makes designing, constructing, and maintaining monitoring efforts challenging. Nonetheless, residents of the region deserve accountability and information about their environment. To meet this obligation, APNEP plans to develop and implement a comprehensive, integrated environmental monitoring strategy.

Objectives and Actions

Objective D1: Develop and maintain an integrated monitoring network to collect and disseminate information for assessment of ecosystem outcomes and management actions associated with CCMP implementation.

Implementing CCMP actions should yield positive outcomes for the regional ecosystem, and monitoring must be designed to confirm these changes. Establishing a coordinated and integrated monitoring strategy is essential for measuring progress toward desired outcomes. These monitoring actions will enhance the understanding of the region's environment, as reported by APNEP's assessments.

Actions

D1.1: Facilitate the development and implementation of an integrated monitoring network through the guidance of regional monitoring and assessment teams. (BIL Priority)

APNEP's resource-themed teams (SAV, aquatic fauna, water, wetlands, terrestrial, air, human dimensions) will ensure that ecosystem outcomes from environmental management efforts are measurable and that management initiatives can be tailored based on assessment results. APNEP will continue to collaboratively develop integrated ecosystem monitoring to support CCMP implementation.

Action: APNEP with support from the STAC and MAT will create plans to establish an integrated monitoring network.

Key Partners: NCDEQ, NCDNCR, VDEQ, VDCR, SECAS, EPA, NOAA, USGS

CCMP Outcomes Supported: 1a, 1b, 1c, 1d, 1e, 2a, 2b, 2c, 3a, 3b, 3c, 3d

Outputs: Regional integrated monitoring network

Results: Enhanced spatial and temporal data to help detect the status and trends of APNEP indicators for ecosystem assessments and resource management decisions.

Timeline/Milestones: *Completion target 2030, ongoing effort, Initial MAT meetings by July 2025.*

Cost: \$\$\$\$

Potential Funding Sources: EPA, NOAA, FWS, External grants, Partner in-kind support

D1.2: Facilitate the expansion of volunteer monitoring into a core element of the integrated monitoring network.

Evaluate and, where feasible, incorporate a volunteer monitoring component for active ecosystem and management indicators. Implementing a rigorous quality assurance protocol will enhance the usefulness of volunteer-collected data in APNEP assessments. Continue to incorporate volunteer monitoring into APNEP's integrated monitoring network strategy.

Action: Include a volunteer monitoring component in monitoring strategies where feasible.

Key Partners: NCMNS, NCA, NCCF, NOAA, FWS, USGS, NCDEQ, NCDRP, NCNHP, VDEQ, VDCR

CCMP Outcomes Supported: 1a, 1b, 1c, 1d, 1e, 2a, 2b, 2c, 3a, 3b, 3c, 3d

Outputs: High-quality volunteer monitoring data for select ecosystem and management indicators

Results: An improved and effective monitoring network to support management decisions

Timeline/Milestones: Completion target 2030, ongoing effort with MAT meetings

Cost: \$\$\$\$

Potential Funding Sources: EPA, NOAA, FWS, NCDEQ, NCWRC, VDCR, VDEQ, VDWR, External grants, Partner in-kind support

D1.3: Develop and maintain an online resource that clearly conveys regional information in support of ecosystem-based management.

Along with creating a regional database, ensure APNEP deliverables are easily accessible to partners and the public. Continue evaluating media to effectively share regional ecosystem information (maps, reports, metric reports, etc.) with partners and stakeholders.

Action: Development of accessible environmental information systems.

Key Partners: SECAS, NCWRC, NCDLWS, NOAA, NCDEQ, NCDNCR

CCMP Outcomes Supported: 1a, 1b, 1c, 1d, 1e, 2a, 2b, 2c, 3a, 3b, 3c, 3d

Outputs: Publicly accessible (external) and partner-accessible (internal) environmental information systems

Results: More informed management decisions and public knowledge based on current shared data and assessments.

Timeline/Milestones: *Completion target 2030, STAC quarterly meetings, ongoing maintenance*

Cost: \$\$\$

Potential Funding Sources: EPA, NOAA, FWS, NCDEQ, NCWRC, VDCR, VDEQ, VDWR, External grants, Partner in-kind support

Terms and Definitions

The terms and definitions below are meant to introduce various concepts and to convey the meaning of technical terms in a straightforward, plain language manner. More precise definitions are available by consulting other references or literature sources.

303(d) list – A list of the most seriously impaired waters in the region developed to comply with the federal Clean Water Act.

anadromous – Aquatic species that must reproduce in rivers but live much of their life in the ocean.

aquatic system – The interconnected surface streams, rivers, lakes, sounds, and ocean in the Albemarle-Pamlico watershed.

bathymetry – The study of the depth and contours of underwater surface features.

best management practices (BMP) – Practices applied in different sectors (including agriculture, forestry, stormwater management, and energy development, among others) that minimize adverse environmental impacts.

catadromous – Aquatic species that breed in the ocean and live most of their life in fresh and brackish waters.

conservation atlas – An integrated collection of maps and geographic information, presented online, that can be used in support of environmental decision-making.

Citizen Advisory Committee (CAC) – A group of watershed residents, stakeholders, and community members who provide input and feedback on the management and conservation of the estuary. The CAC serves as a bridge to the region's communities, ensuring that local voices and perspectives are engaged in decision-making processes.

contaminant management strategy – The full array of management measures which may be employed to reduce contaminants that enter the estuarine system.

designated use – A categorization of water bodies based on their most appropriate use. Associated with each designated use are various water quality standards which should be met to support that use.

diadromous - Migratory fish species, including eels, that depend on both the river and the ocean for parts of their life cycle. This term includes both anadromous and catadromous species.

ecological flow – The amount of stream flow necessary to maintain ecological integrity in aquatic river systems. See N.C.G.S. § 143-355(o)(1)(a).

ecological health – A synonym for ecological integrity that compares the function of an ecosystem to that of the human body.

ecological integrity – The ability of an ecosystem to support and maintain a balanced, integrated, adaptive community of organisms having a species composition, diversity, and functional organization comparable to prevailing ecological conditions and, when subject to disruption, to recover and continue to provide the natural goods and services that normally accrue from the system.

ecosystem – All living organisms in an area and the nonliving physical environment with which they interact.

ecosystem-based management – An environmental management approach that recognizes the full array of interactions within an ecosystem, including humans.

geographical information system (GIS) – Mapping software that allows geographically referenced information to be displayed, managed, and analyzed.

hardened shorelines – Areas along a waterfront that are stabilized by structures that prevent or retard erosion, including bulkheads and riprap, and which may restrict interchange with the adjacent aquatic ecosystems, including species access.

hydrologic processes – The ways in which water moves through the ecosystem.

hydrologic regime – The movement, distribution, and quality of water in the ecosystem.

impaired waters – Bodies of water or stream segments in which at least one surface water quality standard is not met for its designated use.

indicator – A numerical value derived from actual measurements of a pressure, state or ambient condition, exposure, ecological condition, or measure of human health or well-being over a specified geographic domain, whose trends over time represent or draw attention to underlying trends in the condition of the environment in the Albemarle-Pamlico region.

Leadership Council – A governing body that provides oversight and direction for the Partnership's activities and initiatives and budget. This group typically includes high-level representatives from key stakeholder organizations, such as federal and state agencies, local governments, non-governmental organizations, and sometimes business leaders or community representatives as well as members of the CAC and STAC. Membership is established by a NC Governor's Executive Order.

living shorelines – Stabilization techniques to minimize erosion that use natural habitat elements to protect shorelines from erosion while also providing critical habitat for estuarine species.

low-impact Development (LID) – An approach to land development (or re-development) that works with nature to manage stormwater as close to its source as possible. This practice employs principles such as preserving and recreating natural landscape features, minimizing, or eliminating pollutants in storm water through natural processes, and maintaining pre-development hydrologic characteristics, such as flow patterns, surface retention, and recharge rates.

Management Conference (MC) – A collaborative of diverse stakeholders involved in the management and protection of estuarine and coastal resources. This conference typically consists of representatives from federal, state, and local governments, non-governmental organizations, community groups, academia, and the private sector. For APNEP, the management conference includes members of the Leadership Council, Science and Technical Advisory Committee, Citizen Advisory Committee, and members of various ad-hoc workgroups engaged in CCMP planning and implementation. The Management Conference plays a critical role in ensuring that the interests and needs of all stakeholders are considered in decision-making processes.

National Estuary Program (NEP) – Established by section 320 of the Clean Water Act, the National Estuary Program is administered by EPA and protects 28 “estuaries of national significance” throughout the United States. The Albemarle-Pamlico estuary was among the first in the nation to become a part of this program.

Nature-based solutions (NBS)– Activities that leverage nature and the power of healthy ecosystems to protect people, optimize infrastructure and safeguard a stable and bio-diverse future. Nature-based solutions implementation can also be referred to as “green infrastructure” or “natural infrastructure.”

pathogens – Viruses, bacteria, or other microorganisms that cause disease in humans or other plant or animal species.

Policy Board – Precursor to the current Leadership Council (LC)

Resilience / Resiliency – The ability of an individual, community, ecosystem, or system to withstand, adapt to, and recover from stressors, disturbances, or changes. In ecological contexts, it describes how well an ecosystem can absorb shocks, maintain its essential functions, and recover from events such as natural disasters, climate change, or human activities. In broader terms, resilience can also apply to individuals or communities in how they cope with challenges and bounce back from adversity.

Science and Technical Advisory Committee (STAC) – A group of experts and stakeholders that provides scientific and technical guidance to the Partnership on measures to restore and protect the natural resources of the Albemarle-Pamlico region.

submerged aquatic vegetation (SAV) – Rooted vascular plants that live below the water surface in large meadows or small patches in coastal and estuarine waters. Also known

as SAV, aquatic grasses, or grass beds, they can be further classified by the range of salinity of the waters in which they are found.

toxics – Chemicals that have adverse health or ecological effects when released into the environment.

watershed – The area of land where all water that is under it or drains from it goes to the same place. The Albemarle-Pamlico watershed describes the land and rivers that drain into the Albemarle and Pamlico Sounds.

Acronyms and Abbreviations

APA- American Planning Association	NCDEM - North Carolina Division of Emergency Management
APES- Albemarle-Pamlico Estuarine Study	NCDEQ - North Carolina Department of Environmental Quality
APNEP- Albemarle-Pamlico National Estuary Partnership	NCDHHS- North Carolina Department of Health and Human Services
BMP- best management practices	NCDMF- North Carolina Division of Marine Fisheries (NCDEQ)
CAC- APNEP Citizens Advisory Committee	NCDMS- North Carolina Division of Mitigation Services (NCDEQ)
CAMA- Coastal Area Management Act (NC)	NCDNCR – North Carolina Department of Natural and Cultural Resources
CCMP- Comprehensive Conservation and Management Plan	NCDOC- North Carolina Department of Commerce
CHPP- Coastal Habitat Protection Plan (NC)	NCDPH - North Carolina Division of Public Health
COG- Council(s) of Governments	NCDPS - North Carolina Division of Public Safety
CSI- University of North Carolina Coastal Studies Institute	NC -DPR- North Carolina Division of Parks and Recreation (NCDNCR)
CTNC Conservation Trust for North Carolina	NCDWR- North Carolina Division of Water Resources (NCDEQ)
DOD – Department of Defense	NCMNS- North Carolina Museum of Natural Sciences (NCDNCR)
DU- Ducks Unlimited	NCNCDOT- North Carolina Department of Transportation
EBM- ecosystem-based management	NCNCFS- North Carolina Forest Service
EPA- United States Environmental Protection Agency	NCNHP- North Carolina Natural Heritage Program (NCDNCR)
FHA- Federal Highway Administration	NCNERR- North Carolina Coastal Reserve and National Estuarine Research Reserve
GIS- geographic information system	NCDLWS- North Carolina Division of Land and Water Stewardship (NCDNCR)
IMS- University of North Carolina Institute of Marine Sciences	NCOEPA- North Carolina Office of Environmental Education and Public Affairs (NCDEQ)
IOG- University of North Carolina Institute of Government	NCPRTF- North Carolina Parks and Recreation Trust Fund
LID- low-impact development	NCDSWC- North Carolina Division of Soil and Water Conservation (NCDACS)
MAT- APNEP Monitoring & Assessment Team	NCWRC- North Carolina Wildlife Resources Commission
NC - North Carolina	NERRA- National Estuarine Research Reserve Association
NCCF- North Carolina Coastal Federation	NFWF- National Fish and Wildlife Foundation
NCORR- North Carolina Office of Recovery & Resilience (NCDPS)	NGO-non-governmental organization
NCA - North Carolina Aquariums	
NCCWMT F- Clean Water Management Trust Fund (NC)	
NCDACS - North Carolina Department of Agriculture and Consumer Services	
NCDCM- North Carolina Division of Coastal Management (NCDEQ)	

NMFS- National Marine Fisheries Service	VAMSC- Virginia Aquarium and Marine Science Center
NOAA- National Oceanic and Atmospheric Administration	VCZM- Virginia Coastal Zone Management Program (VDEQ)
NPS – National Park Service	VDCR- Virginia Department of Conservation and Recreation
NRCS- Natural Resources Conservation Service	VDEQ- Virginia Department of Environmental Quality
PDC- Planning District Commission	VDWR- Virginia Department of Wildlife Resources
PfS- Partnership for the Sounds	VDSM- Virginia Division of Stormwater Management (VDCR)
SAFMC- South Atlantic Fishery Management Council	VNHP- Virginia Natural Heritage Program (VDCR)
SECAS- Southeast Conservation Adaptation Strategy	VOEE- Virginia Office of Environmental Education (VDEQ)
SAV- submerged aquatic vegetation	VDACS- Virginia Department of Agriculture and Consumer Services
SEPA- Southeast Power Administration	VVDH- Virginia Department of Health
SHA- Strategic Habitat Area	VDOC- Virginia Department of Commerce
SRF- North Carolina and Virginia State Revolving Funds	VDOF- Virginia Department of Forestry
STAC- APNEP Science and Technical Advisory Committee	VDOT- Virginia Department of Transportation
TNC- The Nature Conservancy	VMRC- Virginia Marine Resources Commission
UNC- The University of North Carolina at Chapel Hill	VOF- Virginia Outdoors Fund
USACE- United States Army Corp of Engineers	VWWP- Virginia Office of Wetlands and Water Protection (VDEQ)
USDA- United States Department of Agriculture	VWQIF- Virginia Water Quality Improvement Fund
USFS- United States Forest Service	VIMS- Virginia Institute of Marine Science
FWS- United States Fish and Wildlife Service	
USGS- United States Geological Survey	
VA – Virginia	

Appendix I: CCMP Development and Update Process
(To be completed prior to 16 Dec 2024)